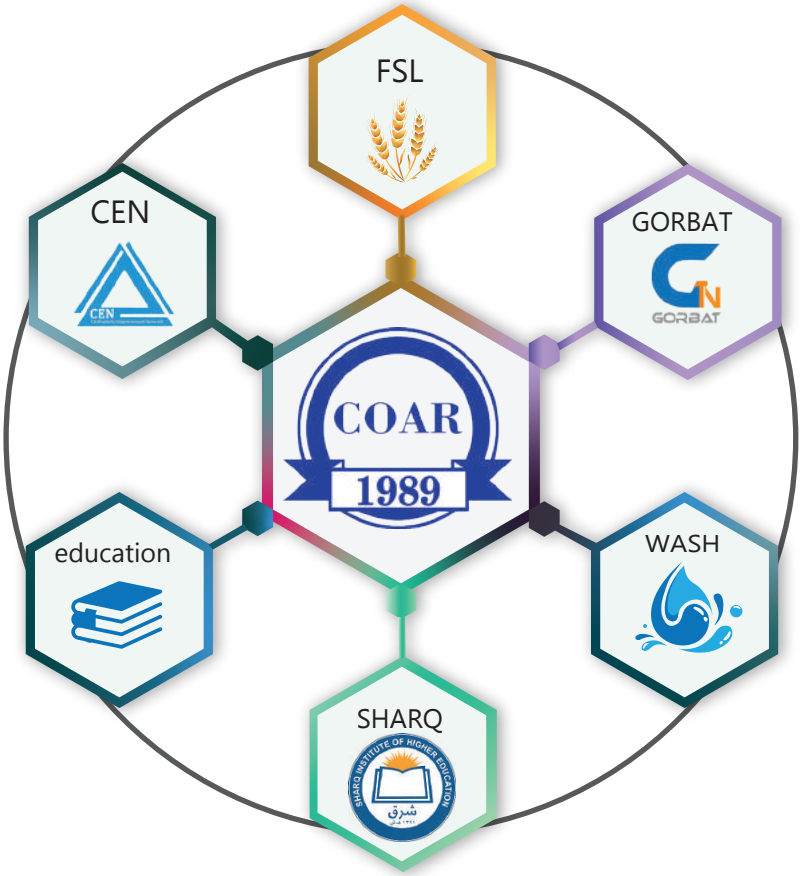
# CITIZENS ORGANIZATION FOR ADVOCACY AND RESILIENCE

د عدالت غوښتنې او پیاوړتیا مدنی موسسه | موسسه مدنی دادخواهی و توانمندی






# ANNUAL REPORT 2022

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# ABBREVIATIONS

| | |
|---|---|
| AUWSSC | AFGHANISTAN URBAN WATER SUPPLY SEWERAGE CORAPORATION |
| BBA | BACHELOR BUSINESS ADMINISTRATION |
| BCS | BACHELOR COMPUTER SCIENCE |
| BDM | BACHELOR DISASTER MANAGEMENT |
| BMZ | THE FEDERAL MINISTRY FOR ECONOMIC COOPERATION AND DEVELOPMENT |
| CBE | COMMUNITY BASED EDUCATION |
| CFM | COMMUNITY FEEDBACK MECHANISM |
| CLTS | COMMUNITY LED TOTAL SANITATION |
| COAR | CITIZENS' ORGANIZATION FOR ADVOCACY AND RESILIENCE |
| COVID-19 | CORONAVIRUS DISEASE |
| DRR | DISASTER RISK REDUCTION |
| EIE | EDUCATION IN EMERGENCIES |
| GPE | GLOBAL PARTNERSHIP FOR EDUCATION |
| HHS | HOUSEHOLDS |
| IDP | INTERNAL DISPLACED PERSON |
| IRC | INTERNATIONAL RESCUE COMMITTEE |
| JRC | JUVENILE REHABILITATION AND CORRECTION CENTER |
| M & E | MONITORING AND EVALUATION |
| MEAL | MONITORING EVALUATION ACCOUNTABILITY AND LEARNING |
| MoEc | MINISTRY OF ECONOMY |
| MoE | MINISTRY OF EDUCATION |
| MoU | MEMORANDUM OF UNDERSTANDING |

| | |
|---|---|
| MOPH | MINISTRY OF PUBLIC HEALTH |
| MRRD | MINISTRY OF RURAL REHABILITATION AND DEVELOPMENT |
| NCA | NORWEGIAN CHURCH AID |
| SCI | SAVE THE CHILDREN |
| SIHE | SHARQ INSTITUTE OF HIGHER EDUCATION |
| TLM | TEACHING LEARNING MATERIALS |
| UNICEF | UNITED NATIONS INTERNATIONAL CHILDREN'S EMERGENCY FUND |

# COAR 34 YEARS' JOURNEY IN A GLANCE

Citizens Organization for Advocacy and Resilience (COAR) formerly known as Coordination of Afghan Relief (COAR), established in 1989, is a national NGO formally registered under the NGO laws of the Islamic Republic of Afghanistan, a fully non-profit, not-political, not-sectarian organization, functioning under a fully democratic governance of its elected Board-of-Trustees and technically operating under its Board-of-Management. COAR has a triangulated transparent accountability system, under which we report directly to the local communities/beneficiaries, donors and the Afghan government, both at local and national levels. Financially, COAR is a portfolio of an average annual budget of 7 million USD, using multi-currency budget.

COAR, as non-profit humanitarian and development organization, strongly believe in a strategy of complementarity and synergy, rather than working in operational segregation, individualism and a policy of monopolization. We at COAR, based on our past 34 years work experience in the field of humanitarian and community development operations, strongly believe that human development and alleviation of human suffering can best be addressed and healed through humanitarian cooperation and partnership within a transparent, accountable and well-defined frame of action for common human goals and purposes. We thus, in 2008 established Civil Society Empowerment Network (CEN) of 13 sister NGOs, mainly to synergies efforts and effectively utilize available resources for common humanitarian goals and cross-fertilize our technical capability in the field and at strategic level human rights advocacy and lobby. Indeed, we are a human rights-based organization as we strictly observe in all policies and operations: participation, empowerment, accountability, non-discrimination, equality and legality. With 34-years work experience in both development and relief operations, COAR directly executed more than 850 projects in rural and urban communities in 34 provinces of Afghanistan.

# VISION:

A JUST AND EQUITABLE SOCIETY THAT EMBRACES THE RIGHTS OF ALL PEOPLE TO FUNDAMENTAL FREEDOM THROUGH PARTICIPATION AND CONTRIBUTION IN ALL SPHERES OF SOCIAL, CULTURAL, ECONOMIC AND POLITICAL LIFE.

# MISSION:

TO SUPPORT THE PROCESS OF COMMUNITY DEVELOPMENT THROUGH VARIOUS PROGRAMMATIC AND ORGANIZATIONAL INTERVENTIONS LEADING TO CREATION OF AN ENABLING ENVIRONMENT FOR COMMUNITIES TO IMPROVE THEIR LIVING STANDARD, SELF-HELP AND UNDERSTAND THEIR BASIC RIGHTS.

# VALUES:

TRANSPARENCY, ACCOUNTABILITY, TRUST, LEADERSHIP, PEOPLE CENTEREDNESS, DIGNITY, COMMITMENT, TEAM WORK, TOLERANCE, AND FOSTERING LEARNING ENVIRONMENT.

# MESSAGE FROM THE CHAIRPERSON

Despite of challenges and obstacles for project and programs implementation, I am very pleased to present the COAR's Annual Achievements Report for 2022. COAR project implementation, programing and operations in 2022 was affected by the recent bans of the de facto government on female aid workers and travels, and long procedure of signing MoU with de facto organizations.

COAR's staff has been struggling to overcome the challenges during the year; despite the mentioned challenges COAR team was able to manage 75 big and small projects in 22 provinces of Afghanistan. In 2022, the project portfolio of COAR was desirable and up to the expectation in compare to the year before. I would like to thank COAR's donors UNICEF, SCI, IRC and NEAR for their generous support, cooperation and coordination with our team for smooth implementation of the projects, which enable the COAR team to achieve its projects objectives and goals. Finally, thanks to all COAR committed and dedicated stakeholders including communities for being part of our movement and their contribution in achieving the goals. Achieving such great result were not possible without the hard and dedicated work, commitment and coordination of COAR's management and staff.

Finally thanks to all COAR committed and dedicated stakeholders including communities

for being part of our movement and their contribution in achieving the goals. I hope COAR will continu3 its journey of success in the coming year.

Dr. Toba Azimi

# KEY HIGHLIGHTS

## WASH

- ENDING OPEN DEFECATION CHALLENGE, COAR BUILT 3158 VALUATE, SINGLE EMERGENCY AND DOUBLE EMERGENCY LATRINES.
- COAR PROVIDED CLEAN DRINKING WATER TO 2280364 PEOPLE THAT RELIED ON RIVERS, STREAMS, WELLS AND TRADITIONAL BONDS.
- COAR DISTRIBUTED HYGIENE KITS AND SOAP BARS TO 201065 HOUSEHOLDS OF LOCAL AND IDPS COMMUNITIES.

## EDUCATION

- DURING 2022, COAR PROVIDED EDUCATION TO MORE THAN 92037 CHILDREN (42048 BOYS AND 49989 GIRLS) IN FOUR PROVINCES.

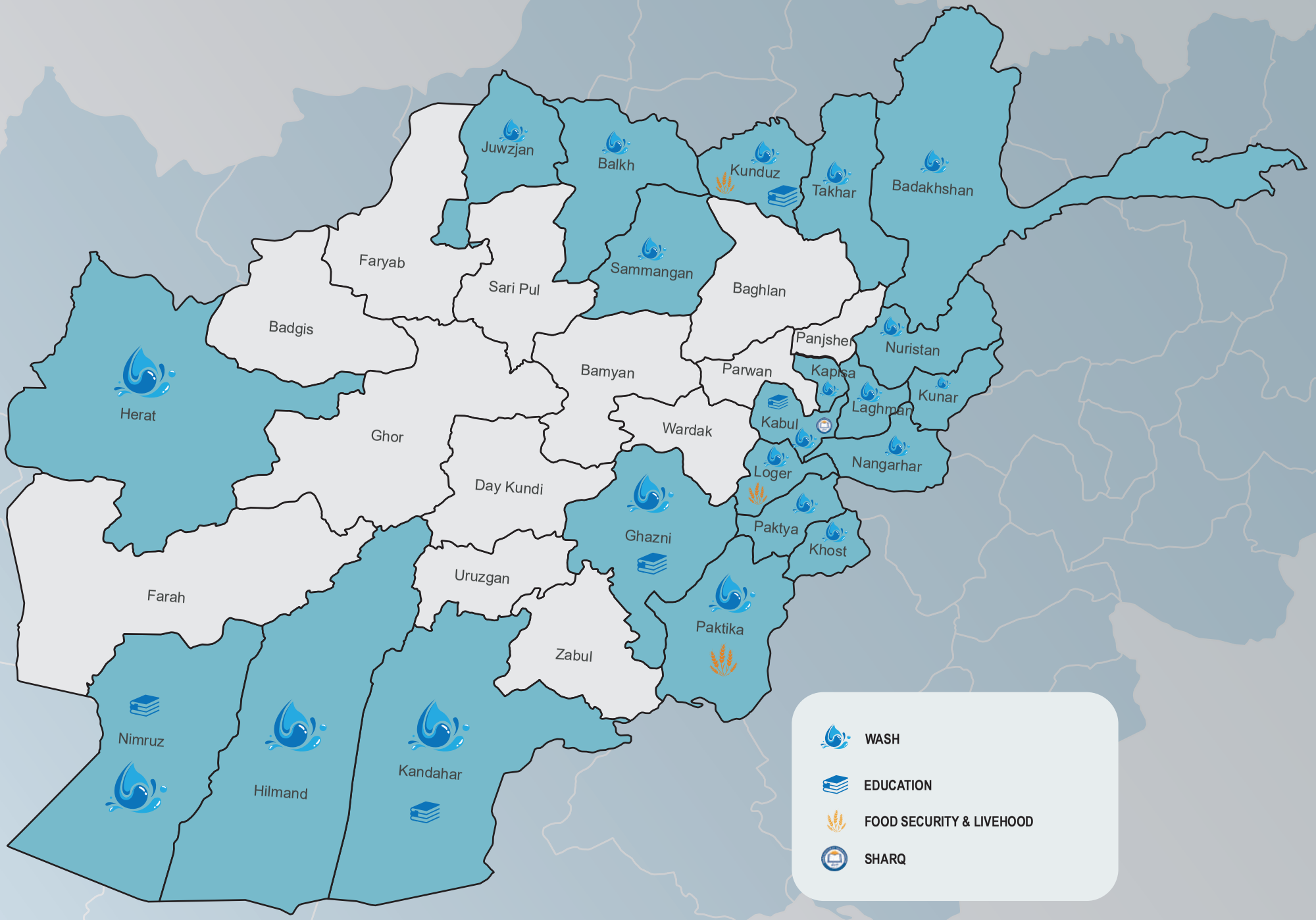
## FOOD SECURITY AND LIVELIHOOD

- DURING THIS YEAR, COAR SUPPORTED 350371 BENEFICIARY THROUGH DISTRIBUTION OF CASH (UNCONDITIONAL AND CONDITIONAL) AND WINTERIZATION

## SHARQ

- DURING THIS YEAR, COAR SUPPORTED 160 STUDENTS THROUGH DISTRIBUTION OF CASH (UNCONDITIONAL AND CONDITIONAL) AND WINTERIZATION

# CITIZENS ORGANIZATION FOR ADVOCACY AND RESILIENCE - (COAR) PRESENCE IN 2022



# WATER SANITATION AND HYGIENE (WASH)

Clean water, basic toilets and good hygiene practices are essential to the survival and development of every human being especially children. In Afghanistan, diarrheal diseases are the second most common cause of death for children under the age of five, after acute respiratory infections.

COAR Engineering/WASH department is involved in construction of water supply system, providing community members with the fundamental human right of water consumption in sufficient quantity and of standard quality. WASH department is one of the prime pillar of COAR and strong partner of WASH cluster. COAR Engineering/WASH department is working with UNICEF, NCA and many other government stakeholders likes MRRD, MoPH, MoEd, MoEc and AUWSSC.

Specifically, COAR has been implementing CLTS, hygiene promotion, water supply schemes, WASH in School, WASH in health centers, construction of latrines, distribution of Hygiene kits, bathing facilities, water tracking and Solid Waste Management as core models.

Summary report

In 2022, COAR Engineering/WASH Department was able to provide water, sanitation and hygiene services to 674,611 beneficiaries in which 185,788 were girls, 178,503 were boys, 152,057 were men and 158,263 were women in various provinces of Afghanistan including Balkh, Jawzjan, Khost, Herat, Nangarhar, Laghman, Kunar, Nuristan, Kandahar, Kunduz, Logar, Paktia, Herat, Paktika, Takhar, Badakhshan, Samangan, Ghazni, Nimroz, and Helmand.




**Female hygiene promotion session in the community to promote community resilience through personal and environmental hygiene**

| Project name | Donor | Budget in $ | Location | Direct Beneficiary | | | | | | Duration | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | Target group | # Of boys | # Of girls | # Of men | # Of women | Total Beneficiary | Start date | End date |
| Improved and Equitable use of safe drinking water | UNICEF | 178,133 | Paktia | Host community | 1125 | 1150 | 2110 | 2650 | 7035 | 25-Sep-2021 | 28-Feb-2022 |
| Bore Well drilling of Ata Turk Charahi-Sham, Paik | UNICEF | 243,667 | Kabul | Host community | 4528 | 4528 | 6792 | 6793 | 22641 | 16-Nov-2021 | 16-Feb-2022 |
| Laghman Hygiene Promotion | UNICEF | 12,275 | Laghman | Host community | 1020 | 1020 | 1530 | 1530 | 5100 | 16-Nov-2021 | 16-Jan-2022 |
| CBE school Double cabinet Latrine Project in Laghman Multiple location while Hygiene Promotion for Surkh Dewall Camp in Nangrahar | UNICEF | 60,249 | Laghman | Host community | 728 | 728 | 1092 | 1092 | 3640 | 1-Dec-2021 | 30-Apr-2022 |
| IDPs Camp WASH Response to 41 IDP Camps | UNICEF | 860,911 | Kabul | IDP | 8658 | 8500 | 6500 | 5488 | 29146 | 1-Jan-2022 | 30-Apr-2022 |
| Community Rural Water supply pipe schemes Project in Multiple districts of Kandahar | UNICEF | 352,404 | Kandahar | Host community | 1467 | 1500 | 3000 | 3205 | 9172 | 1-Jan-2022 | 30-Sep-2022 |
| WASH Response in Health Clinic & School | UNICEF | 302,145 | Kunduz | Host community | 4597 | 4596 | 8920 | 8927 | 27040 | 1-Jan-2022 | 31-Jul-2022 |
| Rehabilitation of Water Supply Networks | UNICEF | 991,801 | Herat | Host community | 13470 | 13498 | 25257 | 31967 | 84192 | 1-Nov-2021 | 30-Nov-2022 |
| Rehabilitation of Water Supply Networks | UNICEF | 110,788 | Kabul | Host community | 115 | 115 | 268 | 269 | 767 | 22-Jan-2022 | 20-Apr-2022 |
| Macroryan Containery, Charahi Meli Bus, Old Macror | UNICEF | 466,643 | Kabul | Host community | 7478 | 7495 | 14015 | 17731 | 46719 | 20-Mar-2022 | 20-Jun-2022 |
| Momin Abad, Want-Waygal DH Nuristan,Naszyan Water | UNICEF | 375,985 | Nuristan& Nangrahar | Host community | 800 | 900 | 1500 | 1800 | 5000 | 1-Feb-2022 | 1-Jul-2022 |
| WASH- Response in Health Clinic & School | UNICEF | 181,225 | Mazar | Host community | 5950 | 6650 | 10000 | 12400 | 35000 | 1-Jan-2022 | 30-Apr-2022 |
| WASH Response in Health Clinic & School | UNICEF | 117,641 | Nimroz | Host community | 700 | 500 | 1000 | 1300 | 3500 | 1-Jan-2022 | 30-Apr-2022 |
| Promoting Climate Resilient Water Sanitation and H | NCA/AP | 2,659 | Kabul | Host community | 1046 | 1096 | 1961 | 2435 | 6537 | 1-Jan-2022 | 31-Dec-2022 |

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Promoting Climate Resilient Water Sanitation and H | NCA/AP | 2,843 | Khost | Host community | 1046 | 1096 | 1961 | 2435 | 6537 | 1-Jan-2022 | 31-Dec-2022 |
| Amin Abad, Alwoddin & Kocha Passport Borewell | UNICEF | 152,839 | Kabul | Host community | 3137 | 3135 | 4704 | 4703 | 15679 | 1-Jan-2022 | 30-Apr-2022 |
| Khair Khana, Dashte Barch i & Qala-e-Fatullah | UNICEF | 230,428 | Kabul | Host community | 2481 | 2481 | 5790 | 5791 | 16543 | 1-Nov-2021 | 31-Mar-2022 |
| Candagal Village Pech Dara District Water Supply P | UNICEF | 125,722 | Kunar | Host community | 1169 | 1126 | 2178 | 2787 | 7260 | 10-Apr-2022 | 10-Oct-2022 |
| Higal Village WASH Response and School Kunar | UNICEF | 52,103 | Kunar | Host community | 1161 | 1155 | 2178 | 2766 | 7260 | 15-Apr-2022 | 15-Aug-2022 |
| WASH Response in UWSSC in Badakhshan | UNICEF | 292,333 | Badakhshan | Host community | 4472 | 3390 | 6300 | 7950 | 22112 | 20-Mar-2022 | 20-Jun-2022 |
| Herat Ghoryan Water Supply Project | UNICEF | 542,282 | Herat | Host community | 3360 | 3390 | 6300 | 7950 | 22112 | 1-Apr-2022 | 31-Dec-2022 |
| Hygiene Kits Distribtution in Nimroz Province | UNICEF | 263 | Nimroz | Host community | 79 | 94 | 132 | 150 | 455 | 1-Jan-2022 | 31-Mar-2022 |
| Rehabilitation of Urban Water Supply Network | UNICEF | 177,876 | Laghman | Host community | 2678 | 2699 | 5022 | 6343 | 16742 | 5-Jun-2022 | 30-Nov-2022 |
| Chaprhear, sangarmena and Preson clinic | UNICEF | 242,909 | Laghman & Nangrahar | Host community | 3870 | 3899 | 7257 | 9166 | 24192 | 1-Jun-2022 | 30-Nov-2022 |
| Lghamn 3 Clinics WASH Facilities Rehabilitation | UNICEF | 98,395 | Lghaman | Host community | 659 | 660 | 1235 | 1565 | 4119 | 10-Mar-2022 | 10-Aug-2022 |
| Emergency WASH Facilities in Health Centers Rehabi | UNICEF | 214,438 | Nangarhar | Host community | 1248 | 1290 | 2340 | 2292 | 7170 | 10-Mar-2022 | 10-Aug-2022 |
| WASH Response & Community | UNICEF | 361,269 | Nimroz | Host community | 2168 | 2170 | 4065 | 5149 | 13552 | 20-Jun-2022 | 20-Jan-2023 |
| Rehabilitation of Urban Water Supply Network | UNICEF | 391,156 | Nangrahar | Host community | 10044 | 18900 | 23976 | 23976 | 76896 | 20-Jun-2022 | 20-Oct-2022 |
| Construction of Sourabi Water supply Project | UNICEF | 242,580 | Kabul | Host community | 1444 | 1499 | 2709 | 3378 | 9030 | 15-Jun-2022 | 15-Jan-2023 |
| Distribution of soap bars in Khost, Paktia & Paktika provinces | UNICEF | 356,202 | Khost, Paktia & Paktika | Host community | 155329 | 155329 | 291214 | 368842 | 970714 | 23-Jul-2022 | 15-Aug-2022 |
| WASH- Supplies and Communities | UNICEF | 54,761 | Laghman & Nangrahar | Host community | 78691 | 78626 | 147545 | 186957 | 491819 | 25-Jun-2022 | 25-Jul-2022 |
| Water trucking, in Burhanuddin Rabbani Comp | UNICEF | 5,281 | Mazar | Host community | 2400 | 2500 | 4500 | 5600 | 15000 | 18-Jul-2022 | 1-Aug-2022 |
| WASH- Water Tracking ans Six latrine Construction | UNICEF | 383,280 | Jawzjan | Host community | 14551 | 15689 | 29397 | 37229 | 96866 | 6-Jul-2022 | 5-Sep-2022 |
| WASH-Water trucking in Aybak city in Samangan Prov | UNICEF | 122,579 | Samangan | Host community | 2350 | 2400 | 4500 | 5700 | 14950 | 16-Jul-2022 | 5-Sep-2022 |

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Kalagi & Ziarat Kalai Water Supply Pipe scheme | UNICEF | 164,270 | Nangrahar | Host community | 780 | 800 | 1496 | 1894 | 4970 | 20-Aug-2022 | 20-Jan-2023 |
| Natigram Village Water Supply Pipe Scheme | UNICEF | 63,817 | Kunar | Host community | 350 | 390 | 621 | 730 | 2091 | 1-Sep-2022 | 31-Jan-2023 |
| Kozcham & Barcham Water Supply Pipe Scheme | UNICEF | 90,242 | Nuristan | Host community | 2240 | 2280 | 4200 | 5280 | 14000 | 5-Sep-2022 | 5-Feb-2023 |
| Chamtala, Derameyasi, Meya Abdul Karim, Dawlat Sha | UNICEF | 211,362 | Nangrahar | Host community | 981 | 999 | 1839 | 2313 | 6132 | 10-Sep-2022 | 31-Dec-2022 |
| Construction of Vault Latrine along with Temproray | UNICEF | 1,274,729 | Paktika | Host community | 875 | 885 | 266 | 194 | 2220 | 12-Sep-2022 | 31-Dec-2022 |
| Helmand Water Supply Pipe Scheme | UNICEF | 274,954 | Helmand | Host community | 2123 | 2133 | 3981 | 5035 | 13272 | 1-Jul-2022 | 31-Dec-2022 |
| Sanitation Response in Health Clinics & School | UNICEF | 124,818 | Nimroz | Host community | 2240 | 2280 | 4200 | 5280 | 14000 | 10-Aug-2022 | 10-Nov-2022 |
| Bad Guzar & Eshkamesh Village Water Tracking | UNICEF | 52,508 | Takhar | Host community | 1400 | 1400 | 2625 | 3325 | 8750 | 17-Aug-2022 | 17-Oct-2022 |
| Water trucking in Salartepa Village Charbulak | UNICEF | 67,776 | Mazar | Host community | 1400 | 1400 | 2625 | 3325 | 8750 | 17-Aug-2022 | 17-Oct-2022 |
| Shandi BHC Clinic-Shirzad District Nangrahar provi | UNICEF | 29,995 | Nangrahar | Host community | 667 | 698 | 1251 | 1556 | 4172 | 3-Oct-2022 | 15-Dec-2022 |
| Gato Qala BHC-Clinic-Sawak i-District Kunnur Provic | UNICEF | 22,155 | Kunur & Nangrahar | Host community | 1200 | 1200 | 2250 | 2850 | 7500 | 2-Oct-2022 | 2-Dec-2022 |
| Distribution of Wheel barrow Shovel and Dust bin | UNICEF | 69,005 | Paktika | Host community | 1360 | 1490 | 3400 | 3630 | 9880 | 20-Sep-2022 | 31-Dec-2022 |
| Laghman Water Trucking | UNICEF | 10,241 | Laghman | Host community | 252 | 263 | 472 | 588 | 1575 | 1-Sep-2022 | 6-Nov-2022 |
| Helmand Five Schools Project | UNICEF | 171,576 | Helmand | Host community | 405 | 412 | 770 | 976 | 2563 | 21-Oct-2022 | 21-Jan-2023 |
| Helmand 3 Health Clinic Project | UNICEF | 70,946 | Helmand | Host community | 213 | 274 | 514 | 652 | 1653 | 21-Oct-2022 | 21-Jan-2023 |
| Sokay & Sokay Markazi Water Supply Pipe Scheme Gha | UNICEF | 112,984 | Kunar | Host community | 589 | 599 | 1104 | 1390 | 3682 | 1-Nov-2022 | 31-Mar-2023 |
| Badpakh Water Supply Pipe Scheme with Ragha CHC Clinic | UNICEF | 135,271 | Laghman | Host community | 1730 | 1830 | 3244 | 4011 | 10815 | 6-Nov-2022 | 6-Apr-2023 |
| Koza and Bara Manai Water Supply Pipe Scheme and Mandar Khail | UNICEF | 172175 | Balkh | Host community | 1600 | 1700 | 3000 | 3700 | 10000 | 17-11-2022 | 31-12-2022 |
| Koza and Bara Manai Water Supply Pipe Scheme and Mandar Khail | UNICEF | 136,497 | Nangrahar | Host community | 667 | 669 | 1251 | 1585 | 4172 | 10-Dec-2022 | 10-May-2023 |
| Water Trucking, in JRC/ District # 10 in Balkh Province | UNICEF | 1,861 | Mazar | Host community | 1600 | 1700 | 3000 | 3700 | 10000 | 17-Jul-2022 | 1-Aug-2022 |
| Construction of Vault Latrine and Hygiene Promotion | UNICEF | 136,268 | Paktika | Host community | 3875 | 3885 | 7266 | 9194 | 24220 | 8-Dec-2022 | 31-Dec-2022 |
| GRC Rehabilitation District # 7 -Kandahar Province | UNICEF | 20,505 | Kandahar | Host community | 987 | 980 | 2400 | 2340 | 6707 | 21-Oct-2022 | 21-Jan-2023 |

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Laghman Water Trucking | UNICEF | 6,331 | Laghman | Host community | 252 | 263 | 472 | 588 | 1575 | 16-Nov-2022 | 31-Dec-2022 |
| Jaji High School WASH Fcility Rehabilitation Asmar District-Kunur | UNICEF | 4,606 | Kunur | Host community | 96 | 96 | 180 | 228 | 600 | 10-May-2022 | 10-Aug-2022 |
| Rehabilitation of Urban Water Supply 2-Well Network | UNICEF | 27,996 | Nangrahar | Host community | 1688 | 1699 | 4040 | 4373 | 11800 | 5-Jun-2022 | 21-01-2023 |
| Rehabilitation of Water Supply Reseroir and Desludging of Septic | UNICEF | 30,428 | Nangrahar | Host community | 600 | 550 | 850 | 880 | 2880 | 1-Nov-2022 | 31-Dec-2022 |
| Total | | 11,617,209 | | | 372588 | 379588 | 685265 | 846283 | 2280364 | | |

# Dreams Come True

Life in hard-to-reach areas is very different for men, women, and children as compared to urban areas. The children and women are the means for the housework especially since the odds are more difficult when they do not have easy access to clean drinking water. Access to clean drinking water is a dream for millions of children across the country

Natigram residents had no access to safe water in the village, they are living in hard to reach area of Kunar Province. People are facing economic instability which is the main reason that they could not afford clean drinking water on the premises. Unfortunately, in the village water fetching is the responsibility of the children and women. Lack of education, awareness and economic instability has exposed the residents to multi-hygiene and water-borne diseases.

Ahmad is only 14 years old, and his father Gul Wazir is the only bread winner for the family. Gul Wazir is running through economic instability and has been unemployed for the last eight months. Ahmad said," early every morning my mom or father woke me up to bring water. My parents asked my siblings to fetch water along with me. As an elder brother, I always refused to have them for water fetching, as I am aware of the challenges, for instance, the barking dogs, school attendance, cold weather, and walking for a longer distance to fetch water. I am in the fifth class of the Lachlam School but most of the time I cannot make it to attend the classes, especially in winter".




Ahmad collecting water from his house stand tap with smile and joy



Ahmad used to get up early morning and has to bring water.

The Natigram rural water supply project has been completed and the stand tap constructed on Ahmad's house premises. The stand tap not only flows the water and easy access but has turned the life of the Ahmad family. He said," my parents still woke me up early in the morning but this time they call me to pray, have breakfast, and get ready for school. I also woke up my siblings but not for water fetching but for the breakfast.

He smiled with a couple of tears in his eye and added, "how did a stand tap change my life, my attendance will improve, I and my siblings are now regular to school, we do not only go to school but also play. It was a dream for me to walk with my siblings to school and also play together".

Gul Wazir the father of Ahmad was working in the implementation of the project as unskilled labor, he worked for months in his village and earn a fair amount of money in the construction work. He said," I was not happy the way I treated my family, especially Ahmad, but I had no option. I wanted to have water in the house but it was not possible due to the lack of resource. This project has not only turned Ahmad's life but also helped the villagers to send their children to school instead for water fetching. Now the children can attend their school instead of water fetching. I am cordially thankful to UNICEF and COAR for the generous support that they have provided to the villagers by providing hygiene promotion, kit distribution, and especially water through the independent stand tap for each household. It has improved hygiene and sanitation".

# Education

The Department of Education was founded in the academic year 1991 by notable figures in the nation with the goal of providing quality education to students in the war-torn country.
Education department is a key pillar of the COAR. It has started implementation of educational projects, both formal and education in emergencies, shortly after its establishment. Since then, the education department has successfully implemented 223education projects in various province of Afghanistan.
COAR Education Team has implemented five emergency education projects in 2022 in 4 provinces (Nimroz Kandahar, Ghazni, Kunduz) which comprises 1998 classes, thereby making significant progress to increase access to education for girls and boys in Afghanistan, and the critical barriers to girls' education has been reduced.
Below are some of the main activities carried out throughout the project in the provinces.

- COAR has worked productively and has played a significant role with the CBE and government teachers, School Management Councils (SMCs) members and conducted trainings on psychosocial support (PSS), Afghan Child Reading (ACR), Safe Healing and Learning Spaces (SHLS) Parenting skills and psychological first Aid components, life skills, Disability inclusion, child protection, Positive discipline, Child rights, safeguarding, disaster risk reduction (DRR), and inclusive teaching methodologies.
- Recognizing the critical need to support hub schools (government public schools) to absorb transiting community-based education (CBE) students. With the help of the donors, COAR expanded its assistance across the nation through plans for improving schools that included fixing windows and doors as well as giving access to teachers and school administrators to basic resources and training.



**Celebration of International Children's Day on 29 Nov, 2022 by COAR- BMZ, KUNDUZ.**

- Distributed water stations and soaps for CBE classes.
- Conducted WASH and Hygiene Back to School Campaigns that allowed the community elders to better understand the value of education specially education for girls in remote areas, and to remain healthy.
- Distributed classrooms kits, TLMs, students' kits, teachers' kits, dignity kits, winterization kits heating and cooling system and hygiene kits in the targeted provinces to the CBE classes.
- Constructed segregated latrines to the CBE classes.
- COAR use hotlines, complaint boxes and monitoring visits to receive feedback and complaints from the communities. There is a focal point who manages feedback and complaints to ensure that beneficiaries' feedback is recorded, addressed and the person who logged the feedback receives an appropriate response.

# MADINA THE ACHIEVER

"I am happy, and I know everything better than other girls, I can read books, I can write, and I can count numbers, I like to learn more and more, I never like to stop learning, I am going to move forward along with learning that is why it joins my fate with luck." Madina said, a student of COAR CBE class established in Haft Asyab village of Waghaz District
She added, "My father is a farmer, I live in an ultra-poor family, I never assumed the day that I own a bag full of notebooks, pens, pencils, and textbooks.



Madina a student of COAR CBE class in Haft Asyab village of Waghaz district

Now I am hopeful for the future, I want to be a teacher in the future because I want to teach my little sisters"
Her father is named Jan Gul, and he makes his living by working on the farms of others. His children were out of school. He was helpless to send his children to school.
"One day when I was going to masjid for prayer my cousin called me to come early tomorrow to the Masjid. He informed me that COAR is establishing classes in the village for children who have been deprived of education in ultra-poor households. Its officials will enroll your daughter in the CBE class. Allah the Almighty bestowed it. I informed my daughter of the news. She got much happy"
Madina is much interested in education. She is a top student in her class. The teacher likes her very much. Madina studies her lesson daily and helps her father as well. According to her teacher Zubaida, Madina is the first student in the class's daily activities.
"Education is like a light. Children learn skills of growth at schools, learning brought a smile to my face, and I am very happy for learning; I thank COAR for establishing CBE classes in our village"

# EDUCATION DEPARTMENT PROJECT DATA SHEET:

| Project name | Donor | Budget in $ | Location | Direct Beneficiary | | | | | | Duration | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | Target group | # Of boys | # Of girls | # Of men | # Of women | Total Beneficiary | Start date | End date |
| Provide access to education for emergency-affected children | UNICEF | 998,163.48 | Ghazni: (Ghazni Center, Qara Bagh, Muqur, Deh Yak, Waghaz, Nawa, Ab Band, Andar, Jaghato, Zankhan, & Gelian) | Host community IDP Returnee | 1740 | 10260 | 2365 | 131 | 14496 | 25-03-2021 | 31-12-2023 |
| Education Cannot Wait (ECW) Multi-Year Resilie-nce Programme (MYRP) | UNICEF & IRC | 564,805.45 | Kandahar: (Kandahar City, Maywand, Boldak, Dand, Daman, Panjwai, Arghandab, Zhari & Takhtapul districts) | Host community IDP Returnee | 11377 | 8674 | 1845 | 182 | 22078 | 25-03-2021 | 30-06-2023 |
| Providing access to quali -ty education to emergen-cy-affected children thro-ugh CBE/ECW in Kunduz Province. | UNICEF | 373,412.68 | Kunduz: (Kunduz Center, Qala-e-zal, Ali Abad, Dashti-e Aechi,Imam Sahib and Chahardara Districts) | Host community IDP Returnee | 7129 | 7280 | 1294 | 39 | 15942 | 29-05-2021 | 31-05-2023 |
| Quality, inclusive educati-on for out-of-school girls and boys from returnee, IDP and host communities | SCI / BMZ | 512,846.53 | Kunduz: Kunduz City, Qala-e-Zaal, Dashti-e Archi and Gul Tapa | Host community IDP Returnee | 1520 | 1349 | 339 | 47 | 3255 | 01-08-2018 | 30-03-2023 |
| Consolidation and expan-sion of community-based education (CBE) in Afgha-nistan | UNICEF | 324,967.74 | Nimroz: Khashroad, Dilaram, Chahar Burjak,Kang, Nimroz City & Chakhansor districts | Host community IDP Returnee | 7000 | 10500 | 1719 | 382 | 19601 | 30-06-2022 | 31/12/2023 |
| Integrated Emergency Support for Afghanistan | IRC/FCDO | 205,205.12 | Kandahar: (Kandahar City, Maywand, Boldak, Dand, Daman, Panjwai, Arghandab, Zhari & Takhtapul districts) | Host community IDP Returnee | 10082 | 8126 | 31 | 2 | 18241 | 26/09/2022 | 31/03/2023 |
| Integrated Emergency Support for Afghanistan /Basic Service | IRC/FCDO | 121,434.08 | Kandahar:(Kandahar City, Maywand, Boldak, Dand, Daman, Panjwai, Arghandab, Zhari & Takhtapul districts) | Host community IDP Returnee | 3200 | 3800 | 750 | 150 | 7900 | 18-11-2022 | 31-03-2023 |
| Total | | 3,100,835.08 | | | 42048 | 49989 | 8343 | 933 | 101313 | | |

# FOOD SECURITY AND LIVELIHOOD

Livelihood and Food security department works to promote sustainable livelihoods so that families and communities can meet prosperous life. COAR strictly follows the sustainability guidelines and offers long-term solutions to community problems that community members themselves can maintain when the grant funding expires. People are able to oversee their own advancements because to COAR's right-based development methodologies and community-engaged participatory governance. Agricultural aid, which works with farmers to increase yields, enterprise development and employable skills, which complement villagers' farm-based incomes that helps to stabilize unpredictable incomes. Based on crises and emergency situations in Afghanistan which were required emergency response support, therefore, COAR Livelihood and food security interventions also shifted to emergency based on context and availability of funds. COAR livelihood department implemented the Cash for work activities, free cash for food purposes, winterization and multipurpose cash supports for most emergency and crises affected people in Kunduz, Logar and Paktika provinces.

For 2022 despite of the limited fund COAR has targeted 50,053 HHs, 350,371 individuals including men, women and children which separated numbers of 151,667 boys, 145,719 girls, 31,264 men and 21,721 women. COAR has transferred 7,354,761 $ to the beneficiaries.

| Project name | Donor | Budget in USD | Location | Direct Beneficiary | | | | | | Duration | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | Target group | # Of boys | # Of girls | # Of Men | # Of women | Total Beneficiary | Start date | End date |
| Conditional Cash assistance to the crises affected people in Kunduz | NEAR | 249,031.89 | Kunduz | Vulnerable HHs | 5100 | 4900 | 2040 | 1960 | 14000 | 01-04-2022 | 15-08-2022 |
| Multipurpose cash assistances | SCI | 339,138.03 | Paktika | Earthquake affected people | 2377 | 2283 | 951 | 913 | 6524 | 01-08-2022 | 20-11-2022 |
| Winterization Project NFI | UNICEF | 129,583.34 | Kunduz | Vulnerable Women and Men | 85680 | 82320 | 16800 | 11200 | 196000 | 01-12-2021 | 31-03-2022 |
| Winterization project - CBT- Logar Province | UNICEF | 138,256.04 | Logar | Vulnerable Women and Men | 58510 | 56216 | 11473 | 7648 | 133847 | 01-11-2021 | 31-04-2022 |
| Total | | 856,009.30 | | | 15166 7 | 145719 | 31264 | 21721 | 350371 | | |

# Cash Distribution and Water Flow in Our Village Has Given New Prosperity to The Villagers After 20 Years.

Mr. Seyed Miran, a 55-year-old man, one of the project beneficiaries, said, 'I am responsible for a household of 11 people, including 5 small children and 3 young girls, and my mother, who is approximately 95 years old. He said that our living situation was very bad. We are living in a rented house.

He further added that one day I was really upset by the joblessness, poverty and hunger while I was informed by my neighbor's son to come to the mosque, where all the villagers were gathered by COAR's staff. They explained the project of CASH for work that was going to be implemented in our village. It was an interesting subject for me and other villagers like me as we were in deep need for cash. I was extremely happy to participate in the project as it was enabling me to solve my financial issues

The work that we have chosen inour village was building and maintenance of common pool assets that will benefit the will benefit the whole villagers, since it has been a long time, there was no water in the village's streams. Labors force were required to and clean the community's drainage and streams in order to provide clean water to the community.



Interview with Sayed Miran

However, years after years no one took the initiation. This program made the water available to the lands of several other villages, such as Molla Khel Bala and the end of Kandahari, Chopani, Qala and Juma Khan. This program .



**Canal Cleaning of the Mulla Khil Bala in Kunduz Province**

Correspondingly triggered the unity and solidarity of the people of the mentioned villages. The whole process specially the cash distribution and water flow in our village has given new prosperity to the village people after 20 years.

As we have seen great benefits of the program, therefore, we request COAR and the donor bring such project to our area.I also took it as an opportunity to thank COAR's staff for their tireless efforts that they have made during the project to make our lives good and prosper.



**water follow in the cleaned canal after the rehabilitations and cleaning in Mulla Khail Balla village**

## Monitoring Evaluation Accountability And Learning Department

Monitoring Evaluation Accountability and Learning (MEAL) department is one of the main operating pillars of COAR that works along and in parallel with other departments to lead the organization to achieve transparency, quality, accountability, stakeholders' satisfaction and learning in all and in every project. The goal of the MEAL department was to check the effectiveness and efficiency of the project by identifying strengths and shortcomings and recommending corrective measures to realize and optimize the intended outcomes of projects. COAR's MEAL team have documented the lessons learned from each project through a stakeholders' workshops at the end of the project. These lessons learned will be valuable assets for the organization in future for similar projects. Data collection and management systems were established separately for WASH, FSL and Education projects based on log frame indicators. The collected data were analyzed and interpreted to understand the performance, effective decision making mechanism and adapt programming.

In 2022, besides regular monitoring by projects' M&E officers, the MEAL department visited 63 projects (55 WASH projects, 5 Education projects and 3 FSL projects) in 20 provinces. To ensure accountability, COAR is using its community feedback mechanism (CFM) by distribution of a dedicated mobile numbers and email address to all project beneficiaries and stakeholders. During 2022, CFM received 57 complaints. All complains were properly registered. The project teams responded to all complains on time and all of them closed with the satisfaction of complainants. MEAL team independently conducted three post distribution monitoring (PDM) to understand the effectiveness and impact of the FSL projects.



Joint Monitoring Visit with UNICEF Colleagues from CBE class in Kandahar Province

# Gorbat Radio

Gorbat was 13 years the voice of the people

Gorbat is Established in (2010) on Frequency 107,7 FM and broadcast by a 500kw transmitter from Asmayee mountain. It's registered with the Ministry of Information and Culture and the Ministry of Information Technology. GRTV Coverage area is (Kabul, Logar, Wardak, Parwan, & Kapisa) and online www.gorbat.af

Radio GORBAT on a frequency of 107.7FM broadcast all programs through the following approaches :

- Transmitters: Radio GORBAT continued direct coverage for 24 hours to Kabul, Wardak, Parwan & Kapisa provinces through the Kabul transmitter.
- Internet online broadcast: Gorbat Radio link 107.7HHZ FM throat www.gorbat.af

In addition, we got Complementary membership of NAI, and AJSC committees, and we trained number of youths through internship.

The area of focus for Gorbat Radio is;

- Production and broadcasting of awareness messages, about Women Empowerment, Women's Rights, Child Protection, Disaster Risk Reduction (DRR), Environmental Safety, The value of education, and Gender equality.
- Production and broadcasting of messages about COAR's projects and programs.
- Productions and broadcasting of programs DRR, Literacy, Literature and Poetry, Health, Psychology, News, Education, Economic, Social Programs, Sport and Entertainment.
- Regular Program of English Language

# Sharq Institute of Higher Education

Founded in 2012, Sharq Institute of Higher Educatio (SIHE) is a non-profit private higher-education institution located in Kabul city. Sharq Institute of Higher Education has emerged as a centre of excellence of higher education in Kabul. Strategically located in Kabul, this institute has started carving a niche for itself in the education domain and is rising as a shining star on the horizon of quality education. Sharq institute of Higher Education (SIHE) is registered with the Ministry of Higher Education. Sharq Institute of Higher Education (SIHE) offers courses and programs leading to officially recognized higher education degrees such as pre-bachelor degrees (i.e. certificates, diplomas, associate or foundations), bachelor degrees in several areas of study.

SIHE provides services to students including sports facilities, financial aids and/or scholarships, as well as administrative services. In 2022 SIHE graduated 160 students from Bachelor Computer Science (BCS), Bachelor Business Administration (BBA) and Bachelor Disaster Management (BDM) faculties.

In 2022 SIHE has enrolled numbers of students despite the pandemic; the SIHE has provided the online classes to all the students to keep them in touch with the academic endeavors. SIHE boasts of World Class Infrastructure and student facilities with student centric approach .

Highest attention is paid to hands on learning approach and students are encouraged to come up with innovative ideas for projects and practical's. The SIHE has laboratories and workshops, all well equipped with the latest, state of the art apparatus and tools. Special emphasis is given to the development of standard of the learning environment. More than 60 computers are available for the use of the students and thousands of academic books are available in the well-equipped library



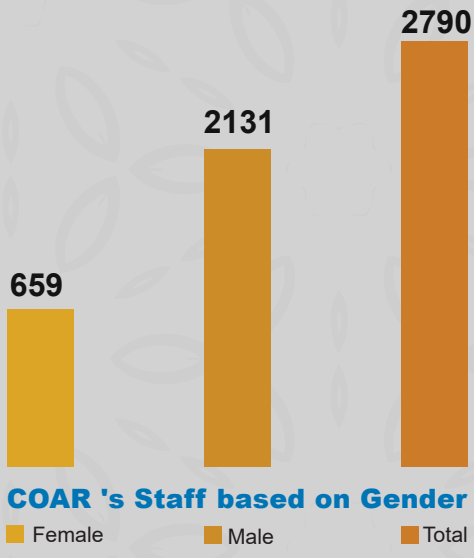
Sharq female students study in library

# HUMAN RESOURCE MANAGEMENT DEPARTMENT

CITIZENS ORGANIZATION FOR ADVOCACY AND RESILIENCE (COAR) has established a dedicated Human Resource Department ((HRD) consisting of Six staff members at HQ level. Effectiveness HRD is in the top priories of CoAR's management for progressive improvement of the organization. CoAR's HRD plays an important role in the capacity development of CoAR's staff at all level. HR department uses a customized software for keeping employees' related record.

The essence of management of any organization is to utilize effectively all the available human and physical resources, financial and technological resources. HRD is concerned with the development of human capac¬ity. Human capacity or human potential includes-aptitude, knowledge, values, skills of HR, responsiveness, loyalty and commitment, transparency, and leadership development.

During 2022, CoAR's HRD has provided capacity building training to CoAR head office and provincial offices staff at national and international level. The capacity building training provided are PSEAH or gender equality, PMP, GIS training, code of conduct, financial and accounting, sexual harassment, leadership and change management, strategic planning, controlling and leadership and Organizational Development, Parcel Change management & Leadership. It is also worthy to mention here that CoAR's has at the end of 2022 conducted staff annual performance appraisal. In short, 2022 was a very good year for CoAR's HRD, however, the HRD performed up to the mark and delivered best results for the organization and the employees alike. CoAR's management hope that the HRD will deliver such results in the coming future as well. The result based and self-explanatory graph for HR is as bellow.



# FINANCIAL REPORT

## SECTOR-WISE FUND UTILIZATION STATEMENT

| SECTOR | AMOUNT USD |
|---|---|
| FOOD SECURITY AND LIVEHOOD (HSL) | 856,009.3 |
| EDUCATION | 3,100,835.08 |
| WASH | 11,617,208.99 |
| TOTAL | 15,574,053.37 |

# NETWORK: COAR IS MEMBER OF




**CEN**
cen.af

**ADRRN**
adrrn.net

**NEAR**
near.ngo

**ACBAR**
acbar.org

**ICVA**
icvanetwork.org

**CIVICUS**
civicus.org

**TWIN**
transboundarywater.org