

COAR
1989

COAR

Citizens Organization for Advocacy and Resilience (COAR)

Annual Report 2023

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ABBREVIATIONS

AUWSSC	Afghanistan Urban Water Supply Sewerage Coorporation
BBA	Bachelor Business Administration
BCS	Bachelor Computer Science
BDM	Bachelor Disaster Management
BMZ	The Federal Ministry for Economic Cooperation and Development
CBE	Community Based Education
CFM	Community Feedback Mechanism
CLTS	Community Led Total Sanitation
COAR	Citizens' Organization for Advocacy and Resilience
COVID-19	Coronavirus Disease
DRR	Disaster Risk Reduction
EIE	Education in Emergencies
GPE	Global Partnership for Education
HHS	Households
IDP	Internal Displaced Person
IRC	International Rescue Committee
JRC	Juvenile Rehabilitation and Correction Center
M&E	Monitoring and Evaluation
MEAL	Monitoring Evaluation Accountability and Learning
MoEc	Ministry of Economy
MoE	Ministry of Education
MoU	Memorandum of Understanding
MoPH	Ministry of Public Health
MRRD	Ministry of Rural Rehabilitation and Development
NCA	Norwegian Church Aid
SCI	Save the Children
SIHE	Sharq Institute of Higher Education
TLM	Teaching Learning Materials
UNICEF	United Nations International Children's Emergency Fund
WASH	Water, Sanitation and Hygiene

COAR 34 YEARS' JOURNEY IN A GLANCE

Citizens Organization for Advocacy and Resilience (COAR) formerly known as Coordination of Afghan Relief (COAR), established in 1989, is a national NGO formally registered under the NGO laws of the Islamic Republic of Afghanistan, a fully non-profit, not-political, not-sectarian organization, functioning under a fully democratic governance of its elected Board-of-Trustees and technically operating under its Board-of-Management. COAR has a triangulated transparent accountability system, under which we report directly to the local communities/beneficiaries, donors and the Afghan government, both at local and national levels. Financially, COAR is a portfolio of an average annual budget of 7 million USD, using multi-currency budget.

COAR, as non-profit humanitarian and development organization, strongly believe in a strategy of complementarity and synergy, rather than working in operational segregation, individualism and a policy of monopolization. We at COAR, based on our past 34 years work experience in the field of humanitarian and community development operations, strongly believe that human development and alleviation of human suffering can best be addressed and healed through humanitarian cooperation and partnership within a transparent, accountable and well-defined frame of action for common human goals and purposes. We thus, in 2008 established Civil Society Empowerment Network (CEN) of 13 sister NGOs, mainly to synergies efforts and effectively utilize available resources for common humanitarian goals and cross-fertilize our technical capability in the field and at strategic level human rights advocacy and lobby. Indeed, we are a human rights-based organization as we strictly observe in all policies and operations: participation, empowerment, accountability, non-discrimination, equality and legality. With 34-years work experience in both development and relief operations, COAR directly executed more than 850 projects in rural and urban communities in 34 provinces of Afghanistan.

VISION, MISSION, VALUES

Vision:

A just and equitable society that embraces the rights of all people to fundamental freedom through participation and contribution in all spheres of social, cultural, economic andical life. polit

Mission:

To Support the process of community development through various programmatic and organizational interventions leading to creation of an enabling environment for communities to improve their living standard, self-help and understand their basic rights.

Values:

Transparency, Accountability, Trust, Leadership, People Centeredness, Dignity, Commitment, Team Work, Tolerance, and Fostering Learning Environment.

MESSAGE FROM THE CHAIRPERSON

Despite of challenges and obstacles for project and programs implementation, I am very pleased to present the COAR's Annual Achievements Report for 2023. COAR project implementation, programing and operations in 2023 was affected by the recent bans of the de facto government on female aid workers and travels, and long procedure of signing MoU with de facto organizations.

COAR's staff has been struggling to overcome the challenges during the year; despite the mentioned challenges COAR team was able to manage 37 big and small projects in 22 provinces of Afghanistan. In 2023, the project portfolio of COAR was desirable and up to the expectation in compare to the year before. I would like to thank COAR's donors UNICEF, SCI, IRC and NEAR for their generous support, cooperation and coordination with our team for smooth implementation of the projects, which enable the COAR team to achieve its projects objectives and goals. Finally, thanks to all COAR committed and dedicated stakeholders including communities for being part of our movement and their contribution in achieving the goals. Achieving such great result were not possible without the hard and dedicated work, commitment and coordination of COAR's management and staff.

Finally thanks to all COAR committed and dedicated stakeholders including communities

for being part of our movement and their contribution in achieving the goals. I hope COAR will continu3 its journey of success in the coming year.

Dr. Toba Azimi

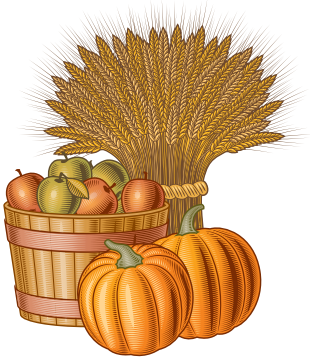
KEY HIGHLIGHTS



WASH: In 2023 COAR Engineering/WASH Department was able to provide water, sanitation, and hygiene services to 230593 beneficiaries of which 37329 were girls, 36998 were boys, 69448 were men and 86819 were women in various provinces of Afghanistan including Kabul, Balkh, Khost, Herat, Nangarhar, Laghman, Kunar, Nuristan, Kandahar, Paktika, Nimroz, Kapisa, Maidan Wardak, and Helmand.



EDUCATION: Successfully implementation of Community-Based Education (CBE) projects in Ghazni, Kunduz, Kandahar, and Nimruz, and expanding to Uruzgan provinces, with a total of 1584 CBE and 299 Accelerated Learning Program (ALP) classes.
·Recruited and trained 1982 teachers for CBE/ALP classes in Kunduz, Ghazni, Kandahar, and Nimruz provinces.
·Repaired 71 Hub schools through the School Improvement Plan (SIP) in Kunduz, Ghazni, and Nimruz provinces.



FOOD: Security and Livelihood: 750,000 in SBC and 4,000 beneficiaries in the ABADI 2 project received COAR assistance in multiple forms in 2023.
Providing employment opportunities to 710 women and men people in 2023 and providing temporary laboring opportunities for 2000 men and women through cash for work activities.
Expanding our programs like access to Social development programs like SBC - UNICEF and Social cohesion from NCA.

SHARQ: In 2022, Sharq Institute of Higher Education graduated 65 students from three faculties.

Citizens Organization for Advocacy and Resilience(COAR) Projects in 2023



LEGEND

WASH

FOOD SECURITY & LIVELIHOOD

EDUCATION

SHARQ

WATER SANITATION AND HYGIENE (WASH)

Clean water, basic toilets, and good hygiene practices are essential to the survival and development of every human being, especially children. In Afghanistan, diarrheal diseases are the second most common cause of death for children under the age of five, after acute respiratory infections.
COAR Engineering/WASH department is involved in constructing the water supply system, providing community members with the fundamental human right of water consumption in sufficient quantity and of standard quality. The WASH department is one of the prime pillars of COAR and a strong partner of the WASH cluster. COAR Engineering/WASH department is working with UNICEF, NCA, and many other government stakeholders like MRRD, MoPH, MoEd, MoEc and AUWSSC.
Specifically, COAR has been implementing CLTS, hygiene promotion, water supply schemes, WASH in Schools, WASH in health centers, construction of latrines, distribution of Hygiene kits, bathing facilities, water tracking, and Solid Waste Management as core models.
In 2023 COAR Engineering/ WASH department implemented 14 WASH in-school complete packages like constructed sanitation facilities, supplied safe water, contract hand washing facilities, and conducted hygiene promotion training projects in Paktika, Laghman, and Helmand provinces. Despite COAR implementing six WASH in Healthcare facilities, those clinics supplied water and constructed sanitation, and handwashing facilities. On the other hand, COAR constructed 30 water supply pipe schemes in several provinces of Afghanistan.
As we know, the underground water has reduced day by day in our country and our country has faced a shortage of underground water, So COAR implemented the biggest water treatment plant project in the Sarubi district of Kabul province. Where safe drinking water was not available in this area, the bore well was not able to discharge enough underground water for drinking. Thus, the COAR talent team proposed a water treatment plant for the purification of surface water to be cleaned and the individual can use it for drinking without any negative effect on their health. Fortunately, the problem of the mentioned village was solved by COAR, and the nominated project can supply safe drinking water for 1290 families which is 9030 individuals.
In summary, in 2023 COAR Engineering/WASH Department was able to provide water, sanitation, and hygiene services to 230593 beneficiaries of which 37329 were girls, 36998 were boys, 69448 were men and 86819 were women in various provinces of Afghanistan including Kabul, Balkh, Khost, Herat, Nangarhar, Laghman, Kunar, Nuristan, Kandahar, Paktika, Nimroz, Kapisa, Maidan Wardak, and Helmand.



Figure 1: Triggering session in one of the Target Boys School.



Figure 2: Triggering session in one of the Target Boys Schools.





Figure 3: Sanitation Facility in one of the target schools



Figure 4: RCC Elevated Reservoir one of the pipe scheme projects

WASH Completed and, Ongoing 2023

Project Name	Donor	Budget in $	Location	Direct Beneficiary						Duration	
				Target Group	# of Boys	# of Girls	# of Men	# of Women	Total Beneficiary	Start Date	End Date
Sarobi Constraction of Water Supply Network	UNICEF	217132	Kabul	Host Comunity	1444	1499	2709	3378	9030	15 - Jun - 2022	30 - Jan - 2023
CR WASH Project	NCA	241727	Kabul	Host Comunity	479	480	899	1138	2996	1 - Jan - 2023	31 - Dec - 2023
Kabul REMT Water Supply System, Rehabilitation of Sanitaion Facilities (10 Flush Latrines)and Solid WasteManagedStructure	UNICEF	24930	Kabul	Host Comunity	265	265	497	628	1655	15 - Feb - 2023	15 - May - 2023
Sourobi Water Chlorination Facility	UNICEF	262902	Kabul	Host Comunity	1162	1164	2179	2757	7262	5 - Apr - 2023	4 - Oct - 2023
Qargha- New Test Well Drilling and Developement tests	UNICEF	50866	Kabul	Host Comunity	732	734	1373	1738	4577	18 - Jul - 2023	18 - Aug - 2023
Rehabilitation of Urban Water Supply Network in Herat city	UNICEF	7320	Herat	Host Comunity	13470	13498	25257	31967	84192	15 - Jan - 2022	15 - Jan - 2023
Ghori a Water Supply Project	UNICEF	246400	Herat	Host Comunity	3360	3390	6300	7950	21000	30 - Mar - 2022	30 - Mar - 2023
Nimroz five Water Supply Projects	UNICEF	1999	Nimroz	Host Comunity	2168	2170	4065	5149	13552	20 - Jun - 2022	20 - Jan - 2023
Helmand four Water Supply Pipe Scheme Project	UNICEF	268697	Helmand	Host Comunity	2123	2133	3981	5035	13272	15 - Jul - 2022	15 - Jan - 2023
Helmand Three Clinics Wash Needs	UNICEF	70549	Helmand	Host Comunity	274	274	514	652	1714	21 - Oct - 2022	21 - Jan - 2023
Wash in Helmand five Schools	UNICEF	170375	Helmand	Host Comunity	411	412	770	976	2569	21 - Oct - 2022	21 - Jan - 2023
Ziarat A and B Kali + Kalagi Water Supply Pipe Scheme	UNICEF	6070	Nangarhar	Host Comunity	797	800	1496	1894	4987	20 - Aug - 2022	20- Jan - 2023
Koza and Bar Mani with Etension of Chaparhar Mindrkhil Project	UNICEF	133682	Nangarhar	Host Comunity	667	669	1251	1585	4172	10 - Dec - 2022	10 - May - 2023
Natigram Kunar, Manogai District Water supply Pipe Scheme	UNICEF	3173	Kunar	Host Comunity	331	390	621	730	2072	1 - Sep - 2022	31 - Jan - 2023
Sawki & Sawki Markazi Ghazi Abad district water supply project	UNICEF	106876	Kunar	Host Comunity	589	599	1104	1390	3682	1 - Nov - 2022	31 - Mar - 2023

Project Name	Donor	Budget in $	Location	Direct Beneficiary						Duration	
				Target Group	# of Boys	# of Girls	# of Men	# of Women	Total Beneficiary	Start Date	End Date
Kandahar JRC Water Tracking	UNICEF	21392	Kandahar	Host Comunity	987	980	2400	2340	6707	21 - Oct - 2022	21 - Jan - 2023
Haji Aziz Water Supply Pipe Scheme Project	UNICEF	71102	Kandahar	Host Comunity	620	625	685	730	2660	1 - Jan - 2023	31 - May - 2023
Laghman Water Tracking (Support People with safe drinking water through water Trucking	UNICEF	8610	Laghman	Host Comunity	183	183	324	433	1141	28 - Mar - 2023	28 - Apr - 2023
Badpakh Water Supply Pipe Scheme With Ragha CHC Clinic	UNICEF	54979	Laghman	Host Comunity	1730	1830	3244	4011	10815	10 - Sep - 2022	31 - Dec - 2023
Car Wash Project	NCA	275315	Khost	Host Comunity	644	645	1208	1528	4025	1 - Jan - 2023	31 - Dec - 2023
Balkh Takhta Pull Water Tracking Support People With Safe Drinking Water through Water trucking	UNICEF	1529	Balkh	Host Comunity	71	71	132	167	441	14 - Jan - 2023	24 - Jan - 2023
Geotechnical test in five Locations	UNICEF	2000	Wardak	Host Comunity	504	505	945	1196	3150	18 - Apr - 2023	18 - May - 2023
Geotechnical test in five Locations	UNICEF	3928	Kapisa	Host Comunity	504	505	945	1196	3150	18 - Apr - 2023	18 - May - 2023
Constraction of Two Villages of Hosikhail and Warjana Solaize Water Supply Pipe Scheme	UNICEF	688204	Paktika	Host Comunity	1102	1104	2066	2615	6888	10- Jun - 2023	31 - Dec - 2023
Six School Water Supply Project in Paktika Province including Hygiene Promotion	UNICEF	250520	Paktika	Host Comunity	1680	1683	3150	3987	10500	10- Jun - 2023	31 - Dec - 2023
Nuristan Kozcham Barcham Waygil District Water Supply Pipe Scheme	UNICEF	14619	Nuristan	Host Comunity	701	721	1315	1647	4384	12 - Oct - 2023	10 - May - 2023
Total		3204894			36998	37329	69448	86819	230593		



SUCCESS STORY

In the remote Janikhil district of Paktika, where the challenges of water, sanitation, and hygiene (WASH) were daunting, hope emerged through the joint efforts of COAR NGO and UNICEF. The story of success unfolds at Hazrat Bilal School, where WASH facilities have not only improved the daily lives of students but also positively impacted the surrounding community.

Previously, the school faced numerous WASH challenges, with pit latrines, a non-functional hand pump, and students relying on water from an unsuitable source, a small stream fed by a local spring known as karez. Open defecation in agricultural fields led to arguments between farmers and the school.



Water flowing in the small stream



Students transport water from the stream

Headmaster Sulaiman Wafadar shares the transformative journey brought about by the UNICEF-funded WASH project. The implementation of clean water sources, proper sanitation facilities, and hygiene education has made a remarkable difference.

One of the key changes was the provision of a reliable water source. Previously, students drank water from the small stream, exposing them to health risks. With the installation of a functional hand washing facility and stand taps the Hazrat Bilal School now has access to safe and clean drinking water.

Sulaiman Wafadar notes that the positive impact extends beyond the school walls. Shops adjacent to the school, which previously struggled for safe drinking water, have also benefited.

Importantly, the project has addressed the issue of open defecation. The students, who previously used agricultural fields, no longer pose a challenge to local farmers. This change not only improves hygiene but also creates better community relations.

Expressing his gratitude, Sulaiman Wafadar acknowledges the invaluable contribution of UNICEF and all those involved in the project. The positive impact on the lives of students and the broader community has expressed heartfelt appreciation from all team.



Community fetching water from stand tap



Community fetching water from stand tap



EDUCATION

The Department of Education was founded in the academic year 1991 by notable figures in the nation with the goal of providing quality education to students in the war-torn country.

Education department is a key pillar of the COAR. It has started implementation of educational projects, both formal and education in emergencies, shortly after its establishment. Since then, the education department has successfully implemented 223 education projects in various province of Afghanistan.

COAR Education Team has implemented education projects in 2023 in 5 provinces (Nimroz Kandahar, Ghazni, Kunduz, Urozgan) which comprises 1998 classes, thereby making significant progress to increase access to education for girls and boys in Afghanistan, and the critical barriers to girls' education has been reduced.

Key Highlights:

1. Teacher Training & Support:

Ghazni Province: Provided comprehensive training to 409 teachers, covering A-TICC, ACR, TLC, math activities, school safety, and security. Organized Child Safety Walks and Environmental Awareness training. Ensured 92% of teachers received on-the-job training. Distributed 12,000 student kits and 32,000 hand washing soap bars to enhance learning environments.

Kunduz Province: Offered intensive training sessions tailored to each province's needs, such as Core-pedagogic training, school code of conduct, positive discipline, and PSEA training. Distributed educational resources like whiteboards, teacher kits, and class kits to facilitate effective teaching and learning. Conducted additional sessions, like TLC sessions, to enhance teacher competencies.

Nimroz Province: Coordinated with relevant authorities to hire and train CBE teachers, ensuring gender balance where applicable. Provided comprehensive training programs, including core pedagogy, refresher courses, and hygiene training.

2. Community Empowerment & Advocacy:

1. Ghazni Province:

· Trained 2000 Shura members on mobilization techniques and class management.

· Conducted Capacity Building training for 2000 SMC members to enhance monitoring skills.

2. Kunduz Province:

Empowered 173 active SMCs with training sessions, involving 784 male and 100 female members, to support and maintain CBE classes through regular visits and meetings for educational improvement.

3. Nimroz Province:

· Empowered 1,500 Shura members with training in mobilization techniques and class management.

· Conducted an impactful Back-to-School Campaign, advocating for children's rights, and engaging 500 CBE teachers and 1,500 SMC members.

· Provided hygiene training to 1,500 SMC members, fostering a nurturing environment.

3. Student Support & Education:

1. Ghazni Province:



- Successfully conducted Back-to-School campaign.
- Upgraded 319 CBE & 69 ALP classes to higher grades.
- Repaired CBE classes in all districts, excluding tents.
- Implemented School Improvement Plans in 11 districts.

2. Kunduz Province:

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Continued education services for 11,541 students (6,095 girls, 5,446 boys) across 364 CBS/ALC classes.

- Upgraded 13 ALC classes to grade 5th and 14 classes to grade 6th.
- Distributed textbooks to enrolled students, with 10,995 textbooks distributed out of 12,460 supplied by UNICEF.
- Provided student kits and soap for hygiene purposes to all students.
- Renovated 10 hub-schools in coordination with Kunduz PED, ensuring a conducive learning environment for students.

3. Nimroz Province:

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Distributed essential materials to support teaching and learning, including 39,794 student kits, teachers' kits, hygiene kits, complaint boxes, admin books, cooling systems, whiteboards, floormats, tankers, and water flasks.

- Upgraded CBE and ALP classes, advancing students from 1st to 2nd grade and 2nd to 3rd grade respectively.
- Repaired 150 classes across Nimroz districts, enhancing learning environments.
- Improved 25 schools in Nimroz districts, focusing on infrastructure and facilities.



COAR PRESENCE IN EDUCATION SECTOR 2023

Education department Project Data Sheet:

No	Province	District	Donor	Number of Students	Budget in USD	Duration
1	Kandahar (Education) Cannot Wait (ECW) Multi Year Resilience Program (MYRP)	Kandahar city, Arghandab Zhri, Boldak, takhtapu Dand, Daman, Panjwai Maywand	IRC / Unicef	18208 10082 Boys 8126 Girls	61331121	25 - Mar - 2021 31 - Oct - 2023
2	Integrated Emergency Support For Afghanistan	Kandahar city, Arghandab Zhri, Boldak, takhtapu Dand, Daman, Panjwai Maywand	IRC / FCDO	18208 10082 Boys 8126 Girls	14867405	31 - Mar - 2022 21 - Sep- 2023
3	Kunduz (BMZ)	Kunduz Center Dashte Archi Gul Tepa Qalay Zal	SCI / BMZ	2655 1428 Boys 1227 Girls	27482951	1 - Apr - 2021 30 - Jun - 2023
4	Kunduz (Providing Access To quality education to Emergency - Affected Children through CBE/ECW)	Imam Saheb, Qalaly Zal Chardara, Centre Kunduz Ali Abad, Dasht-e- Arch	UNICEF	12613 5970 Boys 6643 Girls	77020724	23- May - 2022 30 - Nov - 2023
5	Ghazni (Provide access to education for emergency affected children)	Waghaz, Jaghatoo Zanakhan, Deh Yak, Ander Qarabagh, Ab Band, Muqur Center, Nawa, Gilan	UNICEF	12000 1740 Boys 10260 Girls	81929659	25 - Mar - 2021 30 - Jun - 2023
6	Nimroz (Consolidation and expansion of comunity based Education)	Kang, Chakhansoor Chahar burjak, Khashrood Dilaram, Zaranj	UNICEF	17500 7217 Boys 10283 Girls	81588437	30 - Jun - 2022 31 - Dec - 2023
7	Urozgan (ECW-MYRF)	Chahar Chino, Dihrawood Trainkoot	UNICEF	5996 3457 Boys 2539 Girls	9775209	01 - Nov - 2023 30 - Jun - 2024
	Total	36 Districts			35395506 $	



development, food security, and poverty alleviation, cultivated through enduring partnerships with key stakeholders such as NCA, MISFA/World Bank, and Irish Aid. Our approach spans small to large-scale livelihood models, emphasizing the development of local capacities to harness maximum benefits from available local resources and services.



For 2023 despite of the limited fund COAR has targeted 9,243 HHs and 64,701 men, women and children supported in integrated activities like climate Smart Agriculture training, FFS, Agrarian groups, MSMEs, value chain, CFWs, Canal Irrigations and Feeder ROAD rehabilitations in Kandahar, Zabul, Oruzgan and Helmand provinces. COAR has played a pivotal role in addressing economic challenges through temporary employment via cash-for-work activities.

Particularly under the REACH project has demonstrated remarkable achievements in rejuvenating local economies and fostering community-based horticulture. Across Helmand and Oruzgan provinces, the project identified and supported three vital value chains, providing essential economic pathways for local communities. Additionally, the initiative successfully established eight community-driven initiatives under Cash for Work (CFW) interventions, directly benefiting the livelihoods of participants. These initiatives not only generated employment opportunities but also contributed to community development and resilience. Furthermore, the project excelled in natural resource management, with eight comprehensive plans developed in collaboration with local communities. It established 27 mobile agrarian groups, fostering collaboration and knowledge sharing among farmers. The establishment of eight farmer field schools facilitated hands-on learning and skill development, enhancing agricultural practices. Through meticulous training and resource development, the project empowered local farmers, with 752 beneficiaries trained in climate-smart agriculture (CSA), supported by the distribution of training manuals in multiple languages. The project's impact extended beyond training, as evidenced by the employment of 947 individuals through CFW activities, the rehabilitation of irrigation canals, and the creation of 200 jobs for women. Moreover, COAR's efforts in agribusiness management and women entrepreneurship training resulted in 484 agribusinesses and 408 women entrepreneurs equipped with essential skills for sustainable livelihoods.

COAR boasts extensive expertise in livelihood, infrastructure, economic empowerment, enterprise

Overall Achievements and Immediate Results:

The REACH project has made significant strides in revitalizing local economies and promoting community-based horticulture in Halmand and Oruzgan provinces. Here are the key achievements and immediate results:

·**Value Chain Identification:** Successfully identified and engaged with three value chains in the targeted provinces, laying the groundwork for sustainable economic development.

·**Community Initiatives:** Identified and implemented eight Community Cash for Work (CFW) interventions, providing employment opportunities and stimulating local economies.

·**Natural Resource Management:** Developed eight comprehensive community Natural Resource Management plans, fostering sustainable utilization of resources and environmental conservation.

·**Agrarian Groups and Farmer Field Schools:** Established 27 mobile agrarian groups and eight farmer field schools, empowering local farmers with knowledge and resources for improved agricultural practices.

·**Training and Capacity Building:** Developed and distributed 752 training manuals, trained 752 local farmers, and provided technical support and counseling to enhance agricultural productivity and resilience.

·**Employment Generation:** Through Cash for Work initiatives, employed 947 individuals for one month, contributing to poverty alleviation and economic stability in the target areas.

·**Infrastructure Rehabilitation:** Successfully rehabilitated four irrigation canals and feeder roads, enhancing agricultural productivity and access to markets.

·**Women's Empowerment:** Created 200 jobs for women, provided training to 484 agribusiness entrepreneurs, and trained 408 women entrepreneurs in business management, fostering gender-inclusive economic growth.

Under the PEARL project, significant strides were made in promoting ecosystem-based adaptation and resilient livelihoods. Through targeted training initiatives, 120 local shura members were equipped with skills in mediation, conflict resolution, disaster risk reduction (DRR), and gender mainstreaming, bolstering local governance and community resilience. Moreover, the project successfully conducted planning workshops, facilitating the development of comprehensive development plans by engaging 120 local shura members.

The project's impact on livelihoods was profound, with 300 MSME members trained in various aspects of business management, logistics, marketing, and financial management. Furthermore, the provision of psychosocial counseling and para-legal support to MSME members highlighted the project's commitment to addressing gender-specific challenges and ensuring inclusivity.

In agriculture, the PEARL project prioritized women's empowerment, training 210 female farmers in climate-smart agriculture (CSA) and providing essential resources such as greenhouse kits, drip irrigation systems, gardening tools, seeds, and fertilizers. Additionally, the distribution of solar-powered systems and charging stations to 520 female beneficiaries enhanced access to sustainable energy solutions, further strengthening resilience at the community level. Overall, the PEARL project's holistic approach to ecosystem-based adaptation and livelihood enhancement has made significant strides in building resilient communities and fostering sustainable development.

Project Report: PEARL - Promoting Ecosystem-based Adaptation & Resilient Livelihoods

Overall Achievements and Immediate Results:

The PEARL project has played a pivotal role in promoting ecosystem-based adaptation and resilient livelihoods in the targeted communities. Here's a summary of the achievements and immediate results:

- **Local Shura Training:** Successfully trained eight local shuras and 120 members in mediation, conflict resolution, disaster risk reduction, gender mainstreaming, and ecosystem-based adaptation, strengthening community governance and resilience.
- **Development Planning Workshops:** Conducted four planning workshops involving 120 local shura members, facilitating the formulation of inclusive and sustainable development plans.
- **MSME Training:** Conducted training sessions for 300 MSME members on various aspects of business management, logistics, marketing, e-commerce, and financial management, enhancing their capacity for economic growth and market competitiveness.
- **Women's Support:** Provided psychosocial counseling and legal advisory services to 300 MSME members, empowering women entrepreneurs and addressing their socio-economic needs.
- **Climate Smart Agriculture Training:** Trained 40 women and 335 male farmers on climate-smart agriculture techniques, installed drip irrigation systems for 210 female farmers, and provided gardening tools, seeds, fertilizers, and solar-powered systems to enhance agricultural productivity and resilience.

Overall, both the REACH and PEARL projects have achieved their targets and made significant contributions to sustainable development, economic empowerment, and resilience-building in the

No	Project Title	Disctiption of Activities	Location Province/ District	Cost in US$	Start-End Date	No of Beneficiaries
1	ABADIE - REACH	MSME, FFS, CSA, Agrarian Groups and CFW	urozgan and Helmand Provinces	56128735	Jan - 2023 Dec - 2023	5643 HHS 39501 Men, Women and Children
2	ABADIE - PEARL	MSME, Women Empoverment and Grand Distriburtions and Enterprise Development	Zabul, Kandahar and Helmand Provinces	15913543	Jan - 2023 Dec - 2023	3600 HHS, 25200 Men, Women and Children





Figure : Field farmers training sessions, Helmand, Nadail,,November 2023



Figure 2 : Photos of Canal irrigations rehabilitations in the Urozgan province.



Figure 3: Master trainer team during on-farm Training of Trainers (ToT) in demo-plot. Helmand, Nad Ali District



Figure 4: Irrigation Canal Khora district of Oruzgan Province, 11,11, 2023

SUCCESS STORY

Subject: Transforming Agriculture Practices in Garamsir District through REACH Project Training

REACH project funded by UNDP and NCA & COAR are implementation partners and the technical (TOT and FFS theorical and practical trainings) part of the project implemented by LAZULI PAMIR consultancy, this project involves Pre-assessment, Value Chain assessment, tow session theorical and practical FFSs, Field Days, Field Visits and Field Monitoring. As per project action plan 14 Agrarian Group Members (AGM) trained by LAZULI PAMIR's Master Trainers in scheduled TOT program, for 4 targeted districts in Helmand province and for every district 3 AGM, after AGM with close coordination and monitoring of master trainers started theorical and practical FFS trainings for 94 selected farmers in targeted district.

Date: **13-Nov-2023 to 04-Dec-2023**

Province: **Helmand**

District: **Garamsir**

Village: **Laki**

Project: **REACH**

Mobile No: **0707554063**



Abdul wakil is one of FFS member in Garamsir district, he was registered by COAR field staff and he is a farmer, at the start of project when he asked about agriculture and farm activities he didn't have information about Climate-Smart Agriculture, Climate Change, water saving in irrigation and irrigationthat now he know about more things which he received during the training about Climate-Smart Agriculture, Climate Change, other irrigation systems than flood irrigation system namely channel irrigation systems for orchards and drip irrigation systems, before training he used just animal manure for their farms but now he is able to make compost and its benefits for farms, he can make and apply Urea Spray, Winter Oil, and Lime- supplier for fruit trees. He got useful information about post-harvest like harvesting, cooling, sorting, grading, labeling, packing, storing, transportation and marketing.

At all he is very happy to learned more new information and experience from practical work in practical FFS training and he hope to extend and increase such programs and projects for farmers.

Social Developments Sector

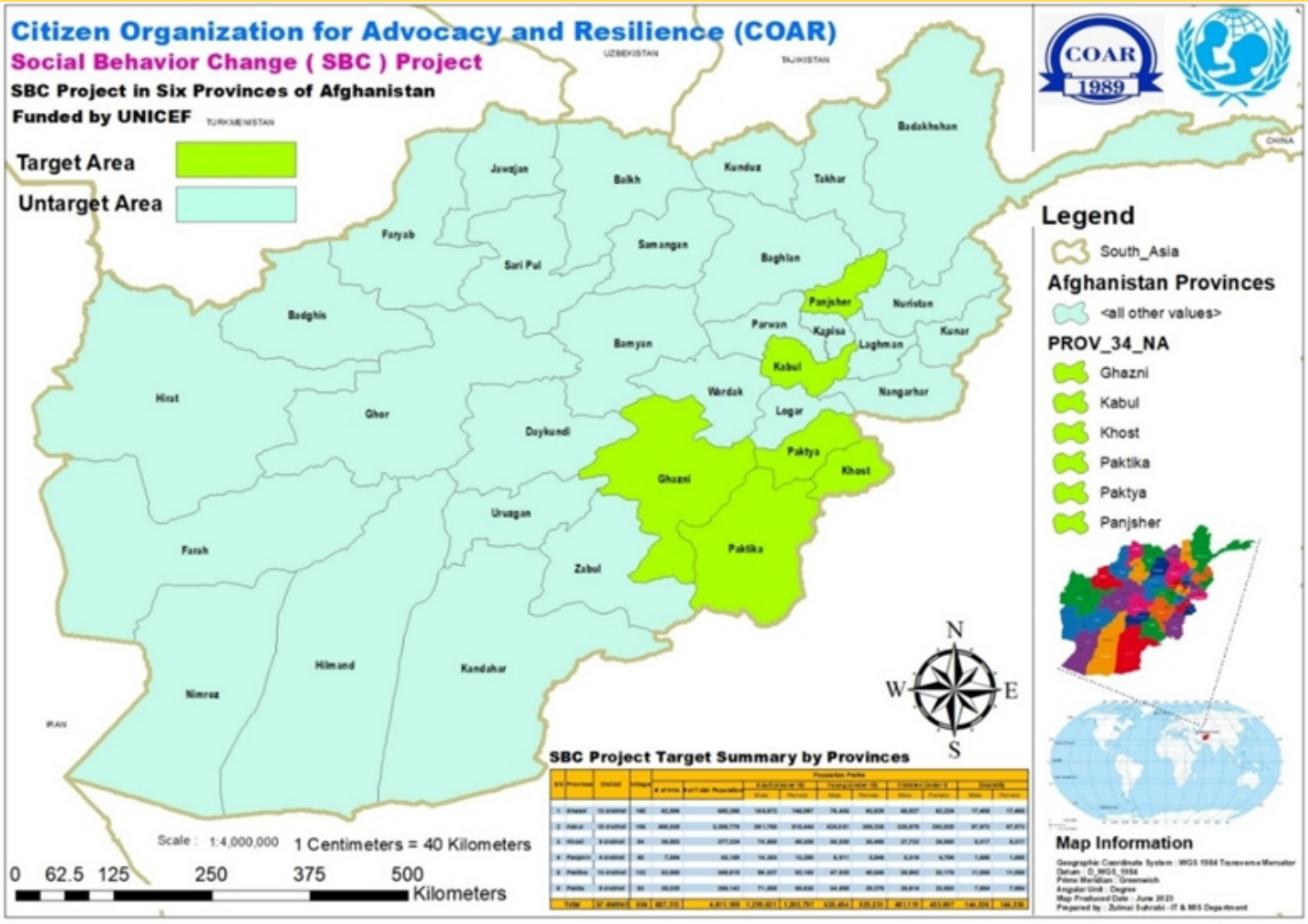


In 2023, COAR spearheaded impactful initiatives in the Social Developments Sector, focusing on enhancing social cohesion and driving positive behavioral changes across central regions of Afghanistan. Through strategic interventions, COAR implemented Social Behavior Change (SBC) and Social Cohesion projects, aiming to address critical humanitarian challenges and promote community resilience.

Under the SBC program, supported by UNICEF, COAR embarked on a comprehensive campaign across six provinces and 58 districts, targeting key areas such as nutrition, vaccination, education, and water, sanitation, and hygiene (WASH). Utilizing a multifaceted approach, the SBC teams engaged with religious scholars, social media activists, and community leaders to foster sustainable behavioral shifts at the grassroots level. By harnessing multimedia channels and community mobilization strategies, COAR endeavored to broaden its impact and empower individuals and communities to overcome developmental obstacles.

Simultaneously, COAR undertook Social Cohesion projects in Kabul, Khost, Kandahar, Zabul, and Helmand provinces, with a focus on fostering unity, respect, and collaboration among diverse communities. Through participatory approaches and collaboration with local stakeholders, COAR facilitated dialogue sessions and conflict resolution mechanisms, empowering communities to manage shared resources and resolve conflicts peacefully. Notably, these efforts culminated in the establishment of local committees for conflict resolution, empowering communities to uphold human rights, including the rights of women, from an Islamic perspective.

As COAR concludes these transformative projects, it celebrates the strides made in promoting social cohesion, behavioral change, and community empowerment. These endeavors underscore COARs commitments to fostering sustainable development and resilience in Afghanistan's challenging


Citizen Organization for Advocacy and Resilience (COAR)
Social Behavior Change (SBC) Project
SBC Project in Six Provinces of Afghanistan
Funded by UNICEF
Target Area
Untarget Area
Legend
South_Asia
Afghanistan Provinces
<all other values>
PROV_34_NA
Ghazni
Kabul
Khost
Paktika
Paktya
Panjsher
SBC Project Target Summary by Provinces
Map Information
Scale : 1:4,000,000
1 Centimeters = 40 Kilometers
0 62.5 125 250 375 500
Kilometers

COAR
1989

SBC capacity and achievement

through the SBC projects interventions.

COAR has engaged 1,200,000 men, women and reached 7,000,000 men, women and children

1. 1200 Religious scholars, 348 volunteers, and 300 social media activists received training on SBC integrated package.
2. 1550 community structure have been identified, capacitated and supporting the SBC program.
3. million men and women have engaged & five million have reached in SBC integrated package.
4. 481000 text messages have been sent to the beneficiaries through telecommunication.
5. 60 roundtables and Radio slots on SBC integrated package have been broadcasted through Radio in six provinces.
6. Established 7 community feedback centres in six provinces and received 14000 feedbacks.
7. Conduct and organized technical meetings and follow up on their decisions.
8. Responded to 25 outbreaks AWD, leishmania and Scabies in targeted provinces

SOCIAL COHESION PROJECTS AND INTERVENTIONS

COAR's Social Cohesion projects, implemented across Kabul and Khost provinces and partially in Zabul, Kandahar, and Helmand provinces under the PEARL projects, aimed at fostering harmonious community relations and promoting social norms conducive to peaceful coexistence. At the heart of this initiative was the endeavor to create an environment where communities could thrive together, respecting each other's diversity and working collaboratively towards shared goals.

Employing a participatory approach, COAR engaged communities from project inception to completion, ensuring their active involvement in decision-making processes. Collaborating closely with relevant partners, local leaders, and government departments, COAR identified and prioritized the immediate and long-term needs of communities, thereby tailoring interventions to address their specific challenges.

One notable aspect of the social cohesion intervention was COAR's collaboration with community committees to address conflicts over local resources. Through dialogue sessions and mediation efforts, COAR facilitated understanding and cooperation among community members, fostering a culture of mutual respect and shared responsibility in resource management.

The project's impact has been significant, with tangible outcomes evident in the promotion of peaceful coexistence and the empowerment of community members in conflict resolution processes. The establishment of local committees for conflict resolution, coupled with targeted training initiatives, has equipped communities with the tools to address disputes effectively and uphold human rights, including women's rights from an Islamic perspective.

Overall, COAR's Social Cohesion projects have contributed to building resilient communities where social harmony prevails. As the projects conclude successfully in Kabul, Khost, Kandahar, Zabul, and Helmand provinces, COAR remains committed to sustaining the momentum of positive change and fostering inclusive development across Afghanistan.

Success story

SBC Program Reshapes Health Perspectives and Saves Lives in Panjshir, Afghanistan.

Interviewee: Ayaz Rahman family,

Interviewer: Dr. Baz Mohammad Rahimi

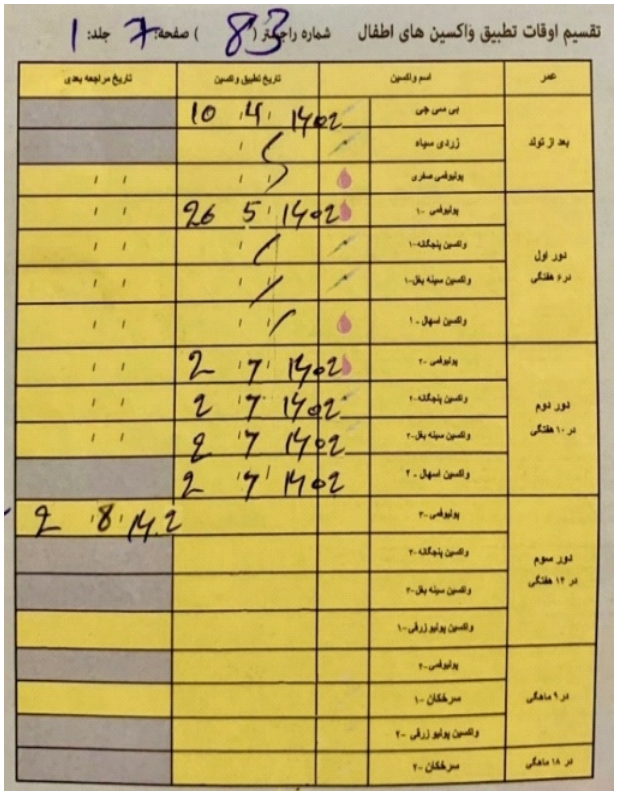
Author: Humayun SadatKhail

In Afghanistan, particularly in the Aabshar district of Panjshir province, limited access to education and healthcare poses challenges, compounded by negative perceptions toward immunization and modern health practices. Recognizing this, COAR Organization, supported by UNICEF, initiated a transformative Social and Behavior Change Communication (SBC) Program across four districts in Panjshir. This comprehensive effort aims to enlighten communities on crucial topics such as nutrition, vaccination, education, and water, sanitation, and hygiene (WASH) at the grassroots level.

Project titleDescription of ActivitiesLocation province/districtCost in USDStart-End DatesNo of beneficiaries1SBC Integrated SBC interventions including Health, Nutrition, WASH, CP and Education.Kabul, Ghazni, Khost, Paktika, paktia, Panjsher province852,415.87 1 Jan 2023-31 Jan 20241,500,000 men, women and children2Social Cohesion project KabulBuilding social cohesion among the affected communitiesKabul32,325.59 1 Jan 2023-31 Dec 20231000 men and Women3Social Cohesion project khostBuilding social cohesion among the affected communitiesKhost28,809.491 Jan 2023-31 Dec 20231000 men and WomenTotal913,550.95 $

The Ayaz Rahman family, one of the residents of the Prengal village in Afshar district, stands as a testament to the positive impact of the SBC program. Initially resistant to vaccination was due to the lack of awareness about the importance of vaccination. Furthermore, residents in the respective village had limited access to the health care facilities.

No	Project Title	Disctiption of Activities	Location Province/ District	Cost in US$	Start-End Date	No of Beneficiaries
1	SBC	Integrated SBC interventions including Health, Nutrition, Wash CP and Education	Kabul, Ghazni Khost, Paktika Paktia, Panjsher	85241587	1 - Jan - 2023 31 - Dec - 2023	1500000 Men, Women and Children
2	Social Cohesion Project Kabul	Building Social cohesion among the affected Comunities	Kabul	3232559	1 - Jan - 2023 31 - Dec - 2023	1000 Men and Women
3	Social Cohesion Project Khost	Building Social cohesion among the affected Comunities	Khost	2880949	1 - Jan - 2023 31 - Dec - 2023	1000 Men and Women
	Total			91355095 $		


تقسیم اوقات تطبیق واکسین های اطفال

عمر	اسم واکسین	تاریخ تطبیق واکسین	تاریخ مراجعه بعدی
بعد از تولد	بی سی جی	10 / 4 / 1402	
	زردی سیاه	/ /	
	پولیو فلس صفری	/ /	
دور اول در ۶ هفتگی	پولیو فلس ۱	26 / 5 / 1402	
	واکسین پنجگانه ۱	/ /	
	واکسین سینه یل ۱	/ /	
	واکسین اسهال ۱	/ /	
دور دوم در ۱۰ هفتگی	پولیو فلس ۲	2 / 7 / 1402	
	واکسین پنجگانه ۲	2 / 7 / 1402	
	واکسین سینه یل ۲	2 / 7 / 1402	
	واکسین اسهال ۲	2 / 7 / 1402	
دور سوم در ۱۴ هفتگی	پولیو فلس ۳	2 / 8 / 142	
	واکسین پنجگانه ۳		
	واکسین سینه یل ۳		
	واکسین پولیو زرقی ۱		
در ۹ ماهگی	پولیو فلس ۴		
	سرخکان ۱		
	واکسین پولیو زرقی ۲		
در ۱۸ ماهگی	سرخکان ۲		

Figure 1: Ayazrahman vaccine card

However, the SBC teams, through dedicated health sessions in their village, successfully conveyed the advantages of vaccination, eventually persuading the family to reconsider administering vaccine. Apart from that, there was one more reason that pushed the family to reconsider taking the vaccine routinely for their child was the prevalent spread of diseases that caused the family to lose one of their children beyond the age of 5. Additionally, Addressing the family's concerns, the SBC team provided insightful community engagement session on how vaccines safeguard the children from serious diseases, emphasizing the importance of routine vaccinations in preventing illnesses and fatalities. Consequently, the Ayaz Rahman family, moved by the SBC program's influence, took their children to the Prangal healthcare facility, where the vaccination team administered the required vaccines.



Figure 3 : during vaccination, receving drop, prangal health care facility



Figure 2 : During vaccination INJECTION, PRANGAL health care facility

Today, the Ayaz Rahman family expresses profound gratitude to the SBC team, underscoring the program's life-saving impact. In stark contrast, Ayaz Rahman, having received the essential vaccines, enjoys good health and resilience against diseases.

This success story underscores the pivotal role of Social and Behavior Change Communication programs in creating awareness and transforming negative attitudes toward modern health practices like vaccination. Through education and addressing community concerns, SBC teams emerge as catalysts, potentially saving numerous lives and curbing the spread of fatal diseases. The Social and Behavior Change project in Afghanistan

successfully transformed maternal and child health care by addressing cultural barriers, improving access to quality healthcare services, and empowering health sector and communities with knowledge through public awareness and community engagement session. The SBC project's interventions resulted in reduced maternal and child protect, health Wash, nutrition, and education improved health-seeking behaviors, and a stronger healthcare system that continues to positively impact the lives of people in Afghanistan. The project began by addressing the prevailing cultural barriers and misconceptions surrounding maternal and child health. Through Community engagement sessions were conducted, involving religious and community leaders, local health workers, and families. These sessions emphasized the importance of antenatal care, safe delivery practices, immunizations, and proper nutrition for pregnant women and children.

As a result of Social and behaviors Change integrated package witnessed a significant increase in the utilization of healthcare services, and childhood immunizations for the entire target provinces.



Figure-4: SBC Integrated Package Training to Social Media Activist in Central Hotel - Kabul Province



Figure-5: SBC Integrated Package Training to Religious Scholars in Continental Hotel - Kabul Province

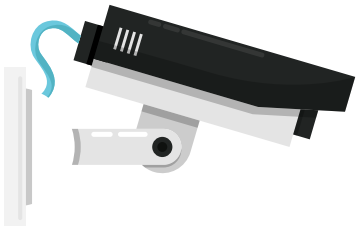




Figure 6: Community engaged session by social mobilizers in the targeted provinces.



MONITORING EVALUATION ACCOUNTABILITY AND LEARNING DEPARTMENT



Monitoring Evaluation Accountability and Learning (MEAL) department is one of the main operating pillars of COAR that works along and in parallel with other departments to lead the organization to achieve transparency, quality, accountability, stakeholders' satisfaction, and learning in all and every project. The goal of the MEAL department was to check the effectiveness and efficiency of the project by identifying strengths and shortcomings and recommending corrective measures to realize and optimize the intended outcomes of projects. COAR's MEAL team has documented the lessons learned from each project through stakeholders' workshops at the end of the project. These lessons learned will be valuable assets for the organization in the future for similar projects. Data collection and management systems were established separately for WASH, FSL, and Education projects based on log frame indicators. The collected data were analyzed and interpreted to understand the performance, effective decision-making mechanisms, and adapt programming.

In 2023, The COAR MEAL team conducted an impressive (840) monitoring and field visits. These visits are a testament to our commitment to ensuring high-quality project implementation and impactful outcomes. The MEAL team diligently conducted and tracked 800 field and monitoring visits at the field and project level and 30 programmatic visits by MEAL and program senior staff from the COAR head office in 15 provinces. We the MEAL team take pride in our unwavering dedication to delivering programs with excellence and efficiency, and we eagerly anticipate surpassing expectations in the future ahead.

To ensure accountability, COAR is using its community feedback mechanism (CFM) by distributing dedicated mobile numbers and email addresses to all project beneficiaries and stakeholders. During 2023, COAR CFM received 137 complaints. All complaints were properly registered, investigated, and proceeded. The project teams responded to all complaints on time and all of them closed with the satisfaction of complainants. MEAL team independently conducted one post-distribution monitoring (PDM) to understand the effectiveness and impact of the education project.



Figure 1: Field Monitoring Visits in CBE program by Field Staff

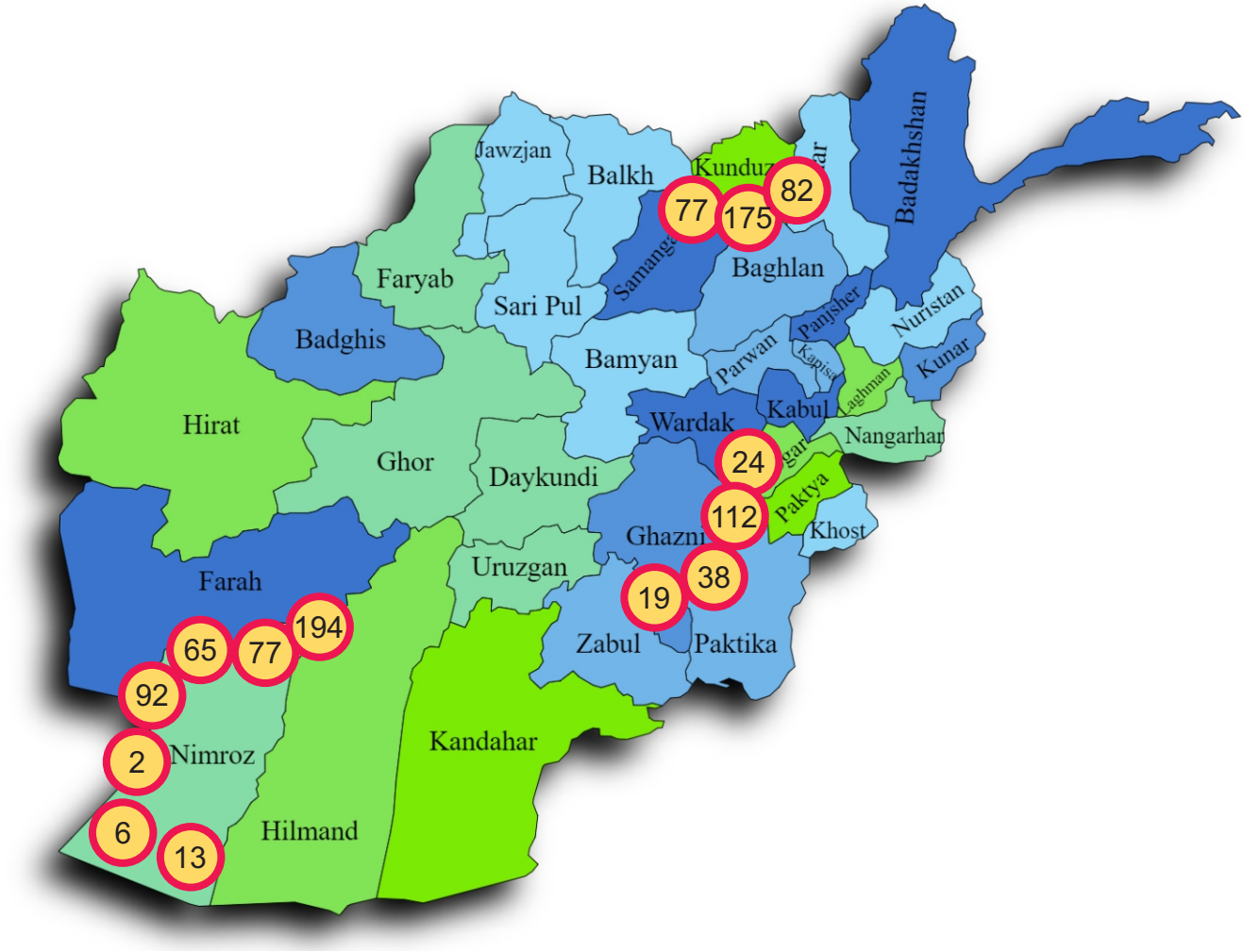


Figure 2: Field Monitoring Visits in CBE program by Field Staff





Figure 2: Programmatic Field Monitoring Visits During the Implementation of Projects by Head Office Staff

GURBAT RADIO

Gorbat was 13 years the voice of the people

Gorbat is Established in (2010) on Frequency 107,7 FM and broadcast by a 500kw transmitter from Asmayee mountain. It's registered with the Ministry of Information and Culture and the Ministry of Information Technology. GRTV Coverage area is (Kabul, Logar, Wardak, Parwan, & Kapisa) and online **www.gorbat.af.**

Radio GORBAT on a frequency of 107.7FM broadcast all programs through the following approaches:

- **T**ransmitters: Radio GORBAT continued direct coverage for 24 hours to Kabul, Wardak, Parwan & Kapisa provinces through the Kabul transmitter.
- Internet online broadcast: Gorbat Radio link 107.7HHZ FM throat **www.gorbat.af**

In addition, we got Complementary membership of NAI, and AJSC committees, and we trained number of youths through internship.

The area of focus for Gorbat Radio is;

- Production and broadcasting of awareness messages, about Women Empowerment, Women's Rights, Child Protection, Disaster Risk Reduction (DRR), Environmental Safety, The value of education, and Gender equality.
- Production and broadcasting of messages about COAR's projects and programs.

Productions and broadcasting of programs DRR, Literacy, Literature and Poetry, Health, Psychology, News, Education, Economic, Social Programs, Sport and Entertainment.

- Regular Program of English Language





SHARQ INSTITUTE OF HIGHER EDUCATION

Founded in 2012, Sharq Institute of Higher Educatio (SIHE) is a non-profit private higher-education institution located in Kabul city. Sharq Institute of Higher Education has emerged as a centre of excellence of higher education in Kabul. Strategically located in Kabul, this institute has started carving a niche for itself in the education domain and is rising as a shining star on the horizon of quality education. Sharq institute of Higher Education (SIHE) is registered with the Ministry of Higher Education.

Sharq Institute of Higher Education (SIHE) offers courses and programs leading to officially recognized higher education degrees such as pre-bachelor degrees (i.e. certificates, diplomas, associate or foundations), bachelor degrees in several areas of study. SIHE provides services to students including sports facilities, financial aids and/or scholarships, as well as administrative services. In 2023 SIHE graduated 65 students from Bachelor Computer Science (BCS), Bachelor Business Administration (BBA) and Bachelor Disaster Management (BDM) faculties.

In 2023 SIHE has absorb 325 students. The students to keep them in touch with the academic endeavors. SIHE boasts of World Class Infrastructure and student facilities with student centric approach. Highest attention is paid to hands on learning approach and students are encouraged to come up with innovative ideas for projects and practical's. The SIHE has laboratories and workshops, all well equipped with the latest, state of the art apparatus and tools. Special emphasis is given to the development of standard of the learning environment. More than 60 computers are available for the use of the students and thousands of academic books are available in the well-equipped library.



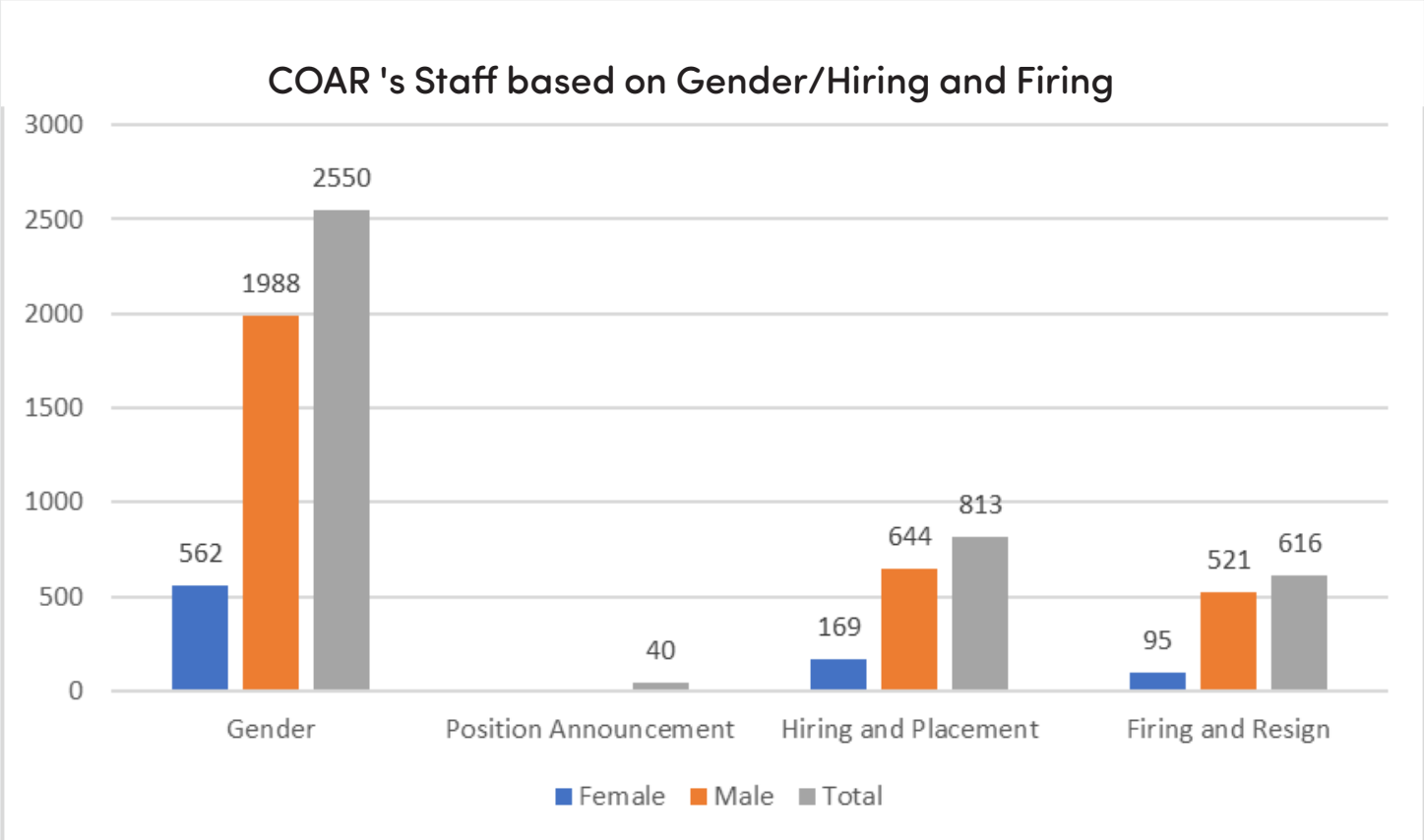


COAR HUMAN RESOURCE DEPARTMENT

CITIZENS ORGANIZATION FOR ADVOCACY AND RESILIENCE (COAR) has established a dedicated Human Resource Department ((HRD) consisting of Six staff members at HQ level. Effectiveness HRD is in the top priories of CoAR's management for progressive improvement of the organization. CoAR's HRD plays an important role in the capacity development of CoAR's staff at all level. HR department uses a customized software for keeping employees' related record.

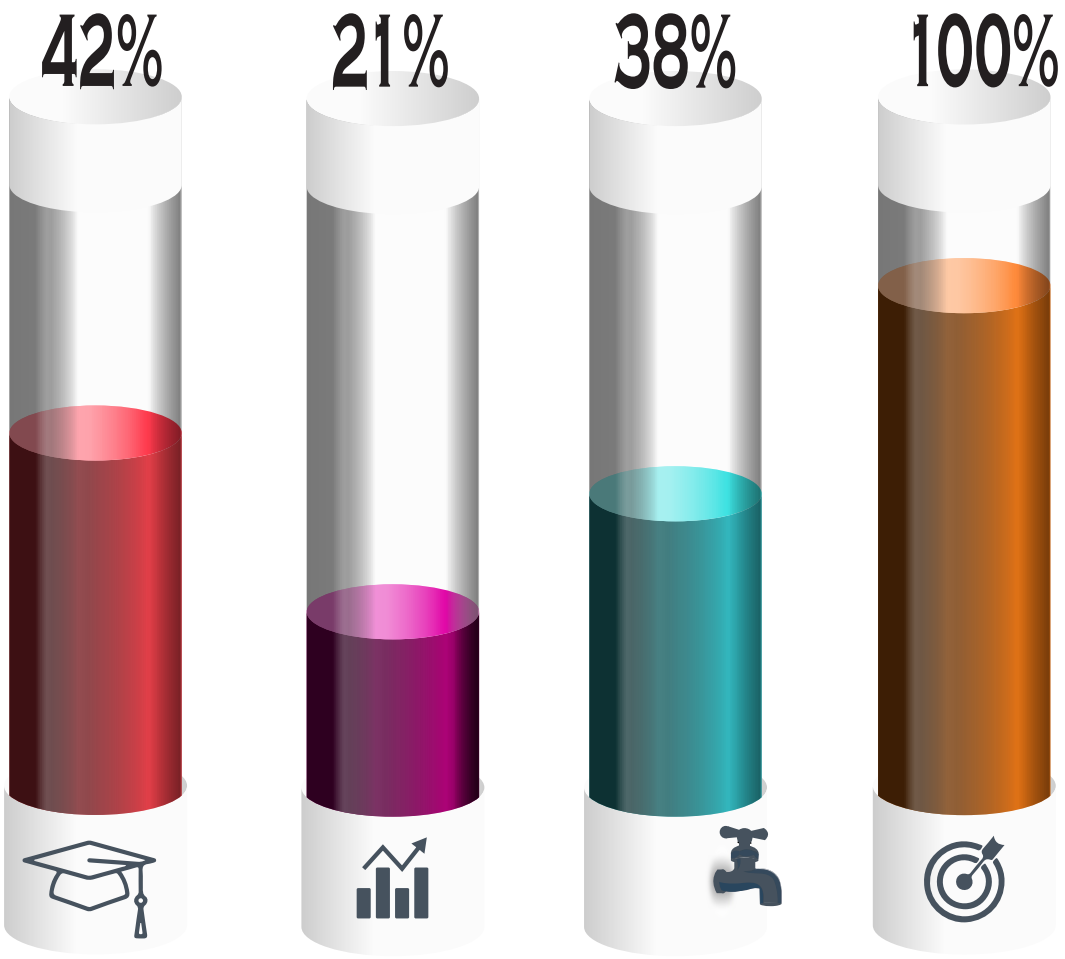
The essence of management of any organization is to utilize effectively all the available human and physical resources, financial and technological resources. HRD is concerned with the development of human capacity. Human capacity or human potential includes-aptitude, knowledge, values, skills of HR, responsiveness, loyalty and commitment, transparency, and leadership development.

During 2023, CoAR's HRD has provided capacity building training to CoAR head office and provincial offices staff at national and international level. The capacity building training provided are PSEAH or gender equality, PMP, GIS training, code of conduct, financial and accounting, sexual harassment, leadership and change management, strategic planning, controlling and leadership and Organizational Development, Parcel Change management & Leadership. It is also worthy to mention here that CoAR's has at the end of 2023 conducted staff annual performance appraisal. In short, 2023 was a very good year for CoAR's HRD, however, the HRD performed up to the mark and delivered best results for the organization and the employees alike. CoAR's management hope that the HRD will deliver such results in the coming future as well. In addition, the COAR HR Department Developed the MIS system the result based and self-explanatory graph for HR is as bellow.



FINANCIAL REPORT

Sector	Amount On USD	Percentage
Education	353995506	42%
Livelihood	177027866	21%
WASH	320489400	38%
TOTAL	851512772	100%



Education	Livelihood	WASH	TOTAL
353995506$	177027866$	3204894.00$	851512772$

COAR

1989

Citizens Organization for Advocacy and Resilience (COAR) formerly known as Coordination of Afghan Relief (COAR), established in 1989, is a national NGO formally registered under the NGO laws of the Islamic Republic of Afghanistan, a fully non-profit, not-political, not-sectarian organization, functioning under a fully democratic governance of its elected Board-of-Trustees and technically operating under its Board-of-Management. COAR has a triangulated transparent accountability system, under which we report directly to the local communities/beneficiaries, donors and the Afghan government, both at local and national levels. Financially, COAR is a portfolio of an average annual budget of 7 million USD, using multi-currency budget.

COAR, as non-profit humanitarian and development organization, strongly believe in a strategy of complementarity and synergy, rather than working in operational segregation, individualism and a policy of monopolization. We at COAR, based on our past 34 years work experience in the field of humanitarian and community development operations, strongly believe that human development and alleviation of human suffering can best be addressed and healed through humanitarian cooperation and partnership within a transparent, accountable and well-defined frame of action for common human goals and purposes. We thus, in 2008 established Civil Society Empowerment Network (CEN) of 13 sister NGOs, mainly to synergies efforts and effectively utilize available resources for common humanitarian goals and cross-fertilize our technical capability in the field and at strategic level human rights advocacy and lobby. Indeed, we are a human rights-based organization as we strictly observe in all policies and operations: participation, empowerment, accountability, non-discrimination, equality and legality. With 34-years work experience in both development and relief operations, COAR directly executed more than 850 projects in rural and urban communities in 34 provinces of Afghanistan.

COAR Website