ADVOCACY



RESILIENCE

Networks: COAR is member of

- **CEN** — cen.af
- **CIVICUS** — civicus.org
- **NEAR** — near.ngo
- **ICVA** — icvanetwork.org
- **AKBAR** — akbar.org
- **TWIN** — transboundarywater.org
- **ADRRN** — adrrn.net

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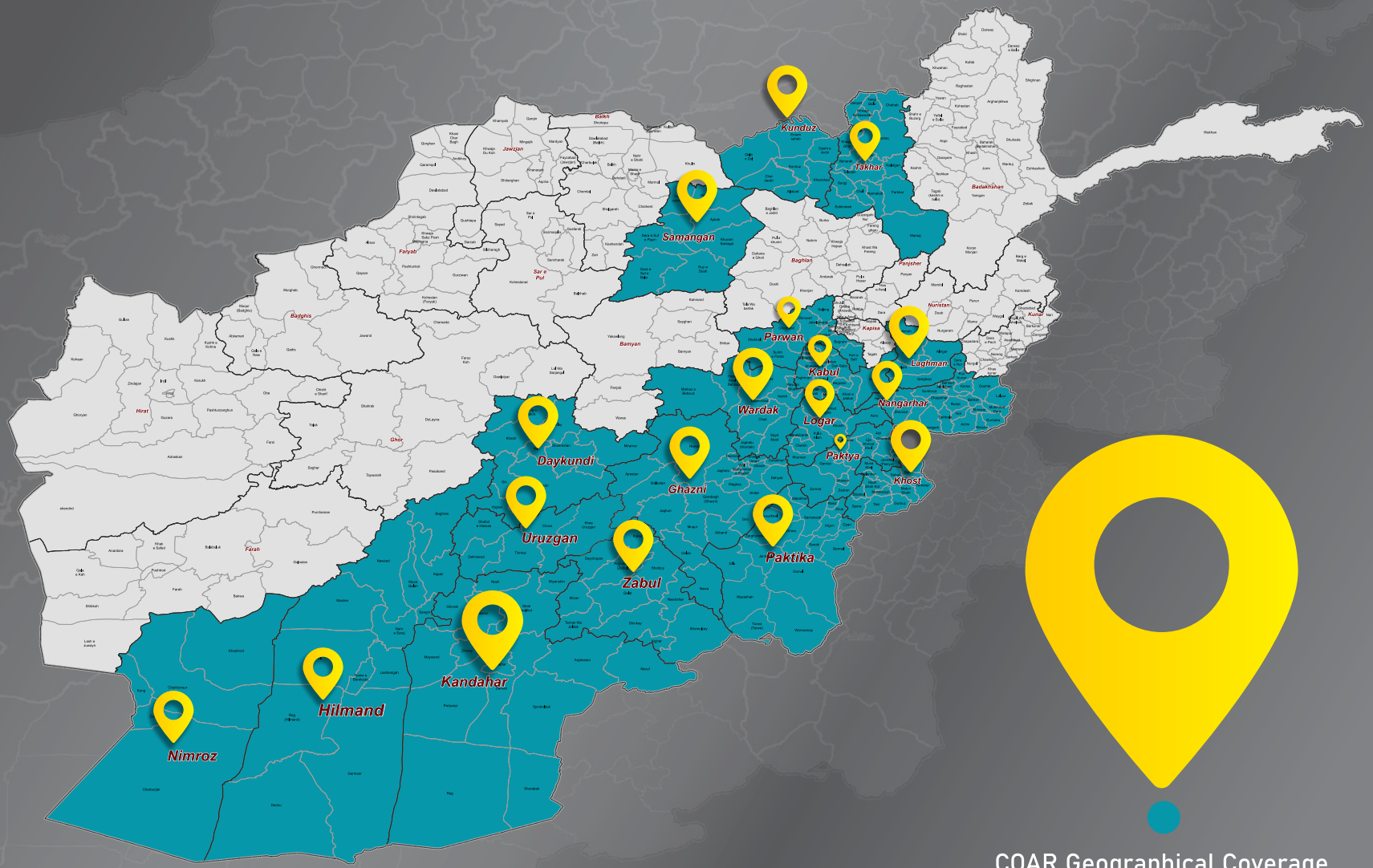
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COAR Geographical Coverage

Abbreviations

1	BMZ	The Federal Ministry for Economic Cooperation and Development
2	CBE	Community Based Education
3	CFM	Community Feedback Mechanism
4	CLTS	Community Led Total Sanitation
5	COAR	Citizens' Organization for Advocacy and Resilience
6	COVID-19	Coronavirus Disease
7	DRR	Disaster Risk Reduction
8	EiE	Education in Emergencies
9	EZ-KAR	Eshiteghal Zaiee – Karmondena
10	GPE	Global Partnership for Education
11	Hhs	Households
12	IDP	Internal Displaced Person
13	IOM	International Organization for Migration
14	IRC	International Rescue Committee
15	M & E	Monitoring and Evaluation
16	MEAL	Monitoring Evaluation Accountability and Learning
17	MISFA	Microfinance Investment Support Facility for Afghanistan
18	MRRD	Ministry of Rural Rehabilitation and Development
19	NCA	Norwegian Church Aid
20	RADA	Reintegration Assistance and Development in Afghanistan
21	REACH	COVID-19 Relief Effort for Afghan Communities and Households
22	SCI	Save the Children
23	SMC	School Management Committee
24	TLM	Teaching Learning Materials
25	TPM	Third Party Monitoring
26	TUP	Targeting Ultra-Poor
27	UNICEF	United Nations International Children's Emergency Fund
28	WASH	Water, Sanitation and Hygiene
29	WEERDP	Women Economic Empowerment Rural Development Program
30	WFP	World Food Program

Message from the Chairperson

Despite of challenges and obstacles for projects and programs implementation, I am very pleased to present the COAR's Annual Achievements Report for 2021. CoAR's project implementation, programing and operations in 2021 was very much affected by the political change on 15/August/2021, COVID-19 pandemic and security situation. Number of World Bank (WB) funded projects of COAR such as WEERDP, EZ-KAR and REACH in nine provinces of Afghanistan were suspended following the Taliban's takeover of the country

COAR's staff has been struggling to overcome the challenges during the year; despite the challenging security situation, political changes and the COVID-19 restrictions they have worked hard to ensure that the projects implementation are as successful as possible and provided the services to more than 3.5 million people. In 2021, the project portfolio of COAR was desirable and up to the expectation in compare to the year before. I would like to thank COAR's donors for their generous support, cooperation and coordination with our team for smooth implementation of the projects, which enable the COAR team to achieve its projects objectives and goals. Finally, thanks to all COAR committed and dedicated stakeholders including communities for being part of our movement and their contribution in achieving the goals.

Dr. Toba Azimi

Key Highlights 2021



1. Access to education provided to 79577 children (33446 girls and 46131 boys)

2. 2138 Female headed families were moved out of extreme poverty and are running their own enterprises

3. Over 5000 HHs received lifesaving assistance in form of cash/food

4. Access to safe drinking water and hygiene provided to 351697 individuals were provided with safe drinking water, hygiene and sanitation facilities

5. 56080 Female headed families were organized in 1327 SHGs and have access to loan for sustaining their enterprises.

6. 627 youth were provided with higher education in Business Administration, Computer Science and Environmental Engineering/ DRR

7. 2529 male and 761 female were provided with job opportunities through implementation of emergency and development projects.

Intervention

1
Water Sanitation
and Hygiene (WASH)



2
Education



3
Food Secutiry
and Livelihood (FSL)



1 Water Sanitation and Hygiene (WASH)

The engineering/WASH program is one of the main pillars and prime department of COAR and has started the implementation of Projects in 1989, right after the establishment of COAR, with the aim to carry out construction and WASH components and mainly focus on urban and rural water supply pipes schemes to provide safe drinking water to the peoples of Afghanistan.

Specifically, COAR has been implementing CLTS, hygiene promotion awareness, water supply schemes, WASH in Schools, WASH in health centers, construction of latrines, distribution of Hygiene kits, bathing facilities, water tracking, and Solid Waste Management as core models.

In 2021 COAR Engineering/WASH Department has implemented sixteen water supply pipe schemes, WASH in schools, emergency latrine, hygiene promotion, third party independent monitoring, and emergency response through water trucking projects in 12 provinces of Afghanistan. The projects were funded by UNICEF, NCA and WB/IDLG.

Safe Drinking Water is not a Dream anymore

Haji Sayed Mohammad, is an elderly man at the age of sixty-four living in a hardest-hit area known for its grinding poverty and scarcity of clean water. In Amanyat Town of Gardez city, hundreds of families like Haji Sayed Mohammad struggled to bring home clean water from unprotected wells. It took two hours to get there by foot. The elderly man who live far away from the borehole wish to have a house near to safe water source. "I have been bringing water by myself, while I do not have the energy to walk long distances at this old age. I really wish to have a house adjacent to water well." stated Haji Sayed Mohammad.

By constructing of water supply scheme and installing water networks to each household powered by solar system in their town, the populations of the mentioned town breathe a sigh of relief since clean water reached every HH with enough quantity per individual and family. The access to safe and clean water will ensure that the outbreak of cholera and other diseases that origin from unsafe and unclean water will reduce in this town.

"Getting clean water was a dream, but now, the dream becomes real, and the clean water is at my door." Haji Sayed Mohammad said. He continued saying, "It will be my pleasure now that my children won't be infected with cholera, because we have clean water, and we will no longer walk long distances to get a few liters of water."





Project name	Donor	Budget in AFN	Location	Direct Beneficiaries						Duration	
				Target Group	# of boys	# of girls	# of men	# of women	Total Beneficiary	Start date	End date
Thirty Party Monitoring project for the south zone	UNICEF	32305200	South zone	Host Community	55080	52920	46920	45080	200000	2020-05-19	31-Dec-21
NCA Central Region-WASH Project	NCA	510232	Khost and Kabul	Host Community	3350	3217	2853	2741	12161	01-1-2021	31-Dec-21
EZI -KAR Khost	WORLD BANK/IDLG	81816843	Khost	Host Community	13720	15680	9310	10290	49000	01-1-2021	31-Dec-21
Amaneyat town water supply extension project	UNICEF	7349487	Paktia	Host Community	915	877	777	747	3316	15-07-2021	31-Dec-21
Logar Urban water supply project - extension	UNICEF	7476759	Logar	Host Community	928	890	758	789	3365	15-07-2021	31-Dec-21
UWSSC Three Bore well Rehabilitation Project	UNICEF	4103104	Kabul	Host Community	1272	1221	1083	1040	4616	14-06-21	14-07-21
Water tracking project	UNICEF	2040663	Chakhansor Nimroz	IDPs	1752	1683	1492	1434	6361	20-06-21	20-07-21

Water tracking project	UNICEF	6793114	Chakhansor Nimroz	IDPs	3437	3302	2928	2813	12480	04-08-21	04-10-21
Water tracking	UNICEF	118042	Jamal Neka Kandahar	IDPs	220	212	188	180	800	30-06-21	30-07-21
Water tracking	UNICEF	154866	Jamal Neka Kandahar	IDPs	330	318	282	270	1200	12-08-21	23-08-21
Rabat water supply Project	UNICEF	16477342	Rabat Town Gardiz	returns	1938	1861	1586	1650	7035	01-10-21	30-Feb-22
Kabul three bore well	UNICEF	21518488	Kabul - Khair Khana Dashtie Barchi and Qala-Fatehullah	Host Community	5203	4999	4432	4258	18892	16-11-21	15-03-22
Kabul Four bore well	UNICEF	22539194	Kabul-Charahi Sham, Paikob Naswar, Nijrab and	Host Community	5708	5485	4863	4672	20728	20-11-21	30-02-21
Hygiene Promotion Project	UNICEF	1135474	Different Districts Laghma	Host Community	1406	1350	1197	1150	5103	20-11-21	20-01-22
CBE Laghman Double Cabinet Latrine	UNICEF	3487850	Different Districts Laghman	Host Community	826	794	704	676	3000	1-12-21	30-01-22
Surkh Dewall IDP Hygiene Promotion	UNICEF	2085174	Behsud Nangarhar	IDPs	1003	963	854	820	3640	1-12-21	30-01-22
Total		209911832			97088	95772	80227	78610	351697		





2 Education

COAR Education department is one of the third main pillars in organization that established in 1991, and have started the implementation of both formal quality and education in emergency. COAR Education Department has implemented number of education in Emergency projects in different parts of Afghanistan along with construction & rehabilitation of schools in rural areas.

In 2021, education department implemented five major Education in Emergency (EiE) and Multi Year programs in Kandahar, Kunduz and Ghazni provinces with total target of 37,971 girls and boy. These programs were run by 1449 teachers; all the teachers were trained for at least 12 days. In order to make sure participation of parents, teachers and community elders, we trained 2,219 SMCs members. Furthermore, TLM was distributed to the 41600 students in Ghazni province through GPE COVID_19 Project.



Success story

Ismail is a ten-year old boy who lives in Gharow village of Chahardarah District, Kunduz Province. Prior to the project being established, there was little or no access to education for children in Chahardarah District.

Ismail has two younger siblings, a brother and a sister. When Ismail was old enough, he enthusiastically started going to school. Unfortunately, he lost his father when he was only seven years old. After Ismail's father passed away, his mother remarried and left Ismail and his two siblings in the care of his uncle. Unfortunately, Ismail's uncle's financial situation was very poor and he was not able to provide the children with basic school supplies like a notebook. Ismail left the school and tried to focus on finding opportunities to earn money to support himself and his siblings.

In 2019 when COAR and Save the Children established CBE classes in their village, Ismail was full of hope and excitement. He and his two siblings enrolled in the classes and began to attend every day. Ismail and his classmates learnt about primary reading, writing and math. Today Ismail is in grade four.

The classes have given increased his motivation and hope for future. He added that he dreams of continuing his education. "Now we feel comfortable participating inside of the classroom, and not left out." Said Ismail.

Ismail is very thankful for the teacher and supporters of the CBE class who have provided them with stationery and learning materials. Ismail says, he wishes that the classes should continue and keep distributing learning materials to continue their education.





Project name	Donor	Budget in AFN	Location	Direct Beneficiaries						Duration	
				Target Group	# Of boys	# Of girls	# Of men	# Of women	Total Beneficiaries	Start date	End date
Provide access to education for emergency-affected children	UNICEF	113,159,428	Ghazni: (Ghazni Center, Qara Bagh, Muqur,Deh Yak, Waghaz, Nawa, Ab Band, Andar, Jaghato, Zankhan, & Gellan)	Children	1740	10260	0	0	12000	25/Mar/2021	31/Mar/2021
GPE - COVID-19 Accelerated Funding Applications	Save the Children/ GPE	6,932,575	Ghazni: (Muqur, Andar, Qarabagh, Dehyak Districts and Centre)	Children	29863	11737	0	0	41600	01/Aug/2021	01/Dec/2021
Education Cannot Wait (ECW) Multi-Year Resilience Programme (MYRP) Year 2	IRC (International Rescue Committee)/UNICEF	178,656,978	Kandahar: (Kandahar City, Maywand, Boldak, Dand, Daman, Panjwai, Arghandab, Zhari, Takhtapul districts)	Children	11417	8634	0	0	20051	25/Mar/2021	15/Apr/2022
Providing access to quality education to emergency-affected children through CBE.	Save the Children/ ECW	34,723,421	Kunduz: (Qala-e-zal and Chahardara Districits)	Children	2206	2250	0	0	4456	25/Mar/2021	25/Apr/2022
Quality, inclusive education for out-of-school girls and boys from returnee, IDP and host communities	Save the Children/ BMZ	32,325,566	Kunduz: Kunduz City, Qala-e-Zaal and Gul Tapa	Children	905	565	0	0	1470	01/Apr/2021	31/Mar/2023
Total		365,797,968			46,131	33446	0	0	79577		



3 Food Secutiry and Livelihood (FSL)

Food Security and Livelihood Department (Agriculture, Livestock, Vocational Skills, and Poverty Alleviation) works to promote sustainable livelihoods so that families and communities can meet prosperous life. COAR strictly follows sustainability rules and provide long term solutions to community problems that community members themselves can support after the grant funding ends. COAR follows Right Based Approaches to developments and involves participatory governance of community which allowing people to direct their own developments, agricultural assistance, improve yields, enterprise development and employable skills. Targeting the Ultra Poor (TUP) is the Sustainable Livelihood Approach to Poverty Reduction. COAR implemented the TUP model project with 2138 HHs target in Parwan Province in 2021. COAR was implementing the WEERDP project with 137,000 HHs targets, climate smart agriculture and DRR projects with aim to sustainable agriculture and livestock phenomenon upgrading to meet the ever-growing needs of a growing Afghan population.

In 2021, COAR has implemented 12 projects including the Targeting the Ultra-Poor, Women Economic Empowerment, Winterization, Climate Smart Agriculture, RADA and REACH (Dasterkhan-Meli) projects in the 12 provinces of Afghanistan.

The overall targets under Food Security and Livelihood Sector were 3,113,621 beneficiaries.

Number	Project Name	Donor	Badged in USD	Location	Target Group	Direct Beneficiaries						Duration	
						Target HHs	# of wmen	# of boys	# of Girls	# of men	Total individuals	Start date	End date
1	Women Economic Empowerment	MRRD/ World Bank	$ 3,893,082	Ghazni, Paktika, Logar, Wardak, Takhar, Daikundi, Helmand	Vulnerable Women and Men	124,630	99,704	381,368	366,412	24,926.0	872,410	29/08/2019	20/01/ 2023
2	Targeting the Ultra-Poor	MISFA/ World Bank	$ 3,880,470	Parwan Province	Most vulnerable HHs	2138	855	6,539	6,283	1282	14,959	19/08/2019	8/21/2021
3	Climate smart EE	NCA	$ 168,000	Samangan Provinces	Women	264	106	808	776	158	1,848	1/April/2020	31-Mar-21
4	Winterization Support Project-Daikundi	WFP	$ 42,796	Daikundi	Vulnerable Women and Men	5000	2000	15,300	14,700	3000	35,000	10/1/2020	31-Jan-21
5	Winterization Project NFI	UNICEF	$ 290,137	Kunduz	Vulnerable Women and Men	26958	11200	85,680	82,320	16800	196,000	1-Dec-21	31-Mar-22
6	Winterization project - CBT- Logar province	UNICEF	$ 270,380.28	Logar	Vulnerable Women and Men	19121	7648	58,510	56,216	11473	133,847	1-Nov-21	31/appril/2022
7	Development Assistance	IOM	$ 394,590	Nangarhar	IDP and Returnees	14400	5760	44,064	42,336	8640	100,800	1/1/2021	20-Jan-22
8	Dastarkhan meli	World Bank	$ 1,504,907	Kabul city	Covid-19 Affected HHs	251,251	100500	768,828	738,678	150751	1,758,757	31/1/2021	31/7/2021
			$ 10,444,362.28			443,762	177,921	1,361,097	1,307,721	266,882	3,113,621		





From Borrower to Lender

Zakira is one of the beneficiaries of the TUP program lives with 9 members of her family in Bagram district of Parwan Province. Zakira was an oppressed woman who has suffered a lot in her life. She is the mother of eight children.

The bitter and sad story that she talked about her life is very hard and difficult to hear. Ms. Zakira narrated that we tried very hard to bring out ourselves from the difficult situation, but it was not possible. Her husband Qari Ghairatullah was jobless for long time. Her husband tried several times to go -neighboring country Iran for laboring work, once he was able to cross the border. Unfortunately, he returned forcibly back and their lives became more difficult day by day. At that time, they were passing their lives with charity and zakat. "My life was worsening day by day, I was in debt, my soul and psyche were deteriorating, the needs of my children and my husband were increasing, and from all these problems, I found myself nervous. To get out of the problems, we wed our 15 years daughter in exchange of 200,000 Afghanis," said Zakira.



One day one man and one woman came to our house and they introduced themselves from COAR office. They told us the purpose of their coming to our house and finally registered our family in the list of ultra-poor in the village. Another team came one month later and asked the similar questions and visited all part of our house. They approved our selection as a project beneficiary. Before the cow distribution we received a comprehensive training on livestock rearing, livelihood, health and social subjects.

Soon after the training we received a milking COW with her male calf. We received a monthly stipend, cow feeds, hygiene kits, milking kits and tailoring machine during the project life. ,

Accordingly, the course of my life changed now.

My children, who used to go to the neighboring for a glass of yogurt, often they did not give yogurt, but fortunately now my children can drink milk and yogurt at home and they are relieved.

The targeting ultra-poor program is a really useful and effective program. It helps the deprived and poor people and shows them a better way. The staff of the program motivated me to have savings and then I can start a small business, as a result of which I bought two female calves and sheep for 26,000 Afghanis by selling male cattle. The project staff opened a bank account for me in FMFB Bank. I have 5,500 Afghanis in savings in the bank now. I lent 5,000 afghanis to my brother-in-law. My children, who did not go to school before, are now enrolled in the school.





In addition, the appearance of my house has also changed. I bought house equipment and kitchen utensils of more than 10,000 Afghanis which I have collected from selling the dairy products.

COAR staff also encouraged my husband's work part-time on the land, which is involves part-time with the neighbor land and he is fully contributing to provide the livestock feeds. Finally, I know that being involved in the TUP program has reduced my suffering, hardship and frustration with life, and I am now hoping for life and fulfilling my needs, the family livelihood is provided. This project really changed my lives as the change in my life was that in the beginning, I was a borrower and now I am a lender. I really thank all those who brought this program here and implemented it. I would like to express my special gratitude to the Government of the Islamic Republic of Afghanistan for providing this program.



Monitoring Evaluation Accountability and Learning:

Monitoring Evaluation Accountability and Learning (MEAL) Department is one of the main operating pillars of COAR that works along and in parallel with other departments towards making sure transparency, quality, accountability, stakeholders' satisfaction and learning in all and in every project. The goal of the MEAL department was to check the effectiveness and efficiency of the project by identifying strengths and shortcomings and recommending corrective measures to realize and optimize the intended outcomes of projects. COAR MEAL team documented lessons learned from each project through a stakeholders' workshop at the end of the project which will be valuable for the future similar type of projects. Data collection and management systems were established separately for WASH, livelihoods and education projects based on log frame indicators. The collected data were analyzed and interpreted to understand the performance, make timely decision and adapt programming. COAR's MEAL Department principles are; focus on clients to engage them respectfully at all stages of the project, integrate with program activities to ensure the efficiency and appropriateness of our work and promote equality of gender and diversity.

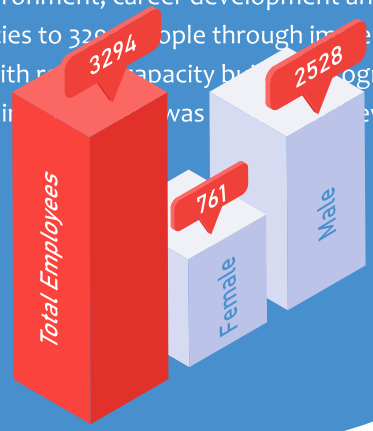
In 2021 besides regular monitoring by projects M & E officers, the MEAL department visited 11 project and conducted 19 visits of the project sites. To ensure accountability, COAR using its community feedback mechanism (CFM) by distribution of specific mobile numbers and email address among all project beneficiaries and stakeholders. During 2021 CFM received 79 complains. All complains were properly registered. The project teams responded to all complains on time and all of them closed with satisfaction of complainants. The end-line assessment of the Targeting Ultra-Poor project in Parwan Province conducted successfully to understand the impacts of the project.

HUMAN

Resource Management Department

Human Resource Management Department of COAR has a prominent role in creating a bridge that links the employees with COAR and vice versa. Recruiting people and further developing their skills are two of the major functions that are essential to achieving COAR's objectives. In this regard it is important to ensure that the right people are assigned to the right jobs, and that relevant training programs are provided to maximize the input of every employee.

Human Resources Department focuses on equal opportunity and non-discrimination. Which is reflected in recruitment, work environment, career development and opportunity. In 2021, COAR provided employment opportunities to 32 ople through im mentation our projects. The mentioned staff was provided with r apacity bu grams through training sessions, mentoring and coachi was evention of Sexual, Exploitation and Abuse





مؤسسه تحصیلات عالی شرق
Sharq Institute of Higher Education

Sharq Institute of Higher Education

Founded in 2012, Sharq Institute of Higher Education is a non-profit private higher-education institution located in Kabul City. Sharq Institute of Higher Education (SIHE) is registered with the Ministry of Higher Education. Sharq Institute of Higher Education (SIHE) offers courses and programs leading to officially recognized higher education degrees such as pre-bachelor degrees (i.e. certificates, diplomas, associate or foundation), bachelor degrees in several areas of study. SIHE provides several academic and non-academic facilities and services to students including sports facilities, financial aids and/or scholarships, as well as administrative services. In 2021 SIHE graduated 133 students from Bachelor Computer Science (BCS), Bachelor Business Administration (BBA) and Bachelor Disaster Management (BDM) faculties.

In 2021 Sharq university has built a new campus, developed five years strategic plan. Sharq has established 12 committees/ academic council at the level of university and faculties for better management of the activities and compilation of 13 text books by the faculty members for students. The curriculum was updated/revised.

Gorbat Radio (Wing of Sharq)

Gorbat was 12 years the voice of the people.

Gorbat is Established in (2010) on Frequency 107,7 FM and broadcast by a 500kw transmitter from Asmayee mountain. It's registered with the Ministry of Information and Culture and the Ministry of Information Technology. GRTV Coverage area is (Kabul, Logar, Wardak, Parwan, & Kapisa) and online www.gorbat.af
GRTV is the Active Member of CEN, AJSC & ANJU, and NAI. We have very close coordination with national media networks.

Radio GORBAT on a frequency of 107.7FM broadcast all programs through the following approaches:

- Transmitters: Radio GORBAT continued direct coverage for 24 hours to Kabul, Wardak, Parwan & Kapisa provinces
- Internet online broadcast: Gorbat Radio link 107.7HHZ FM throat www.gorbat.af
- social media like (YouTube, Facebook, website, and Twitter)

in 2021, We were able to activate and run social pages like Facebook, Twitter and YouTube. In addition, we got Gorabat trained number of youths through internship, summary of the internship program is tabulated as below;

Type internship training	Number of participants
News Production	10 (3 female and 7 male)
Social Programs	5 (3 female and 2 male)
Filming and Camera	2 males
Scripting and announcement	2 males

The area of focus for GRTV is;

Production and broadcasting of awareness messages, about Women's Rights, Child Protection, Disaster Risk Reduction (DRR), Environmental safety, The value of education, and Gender equality.

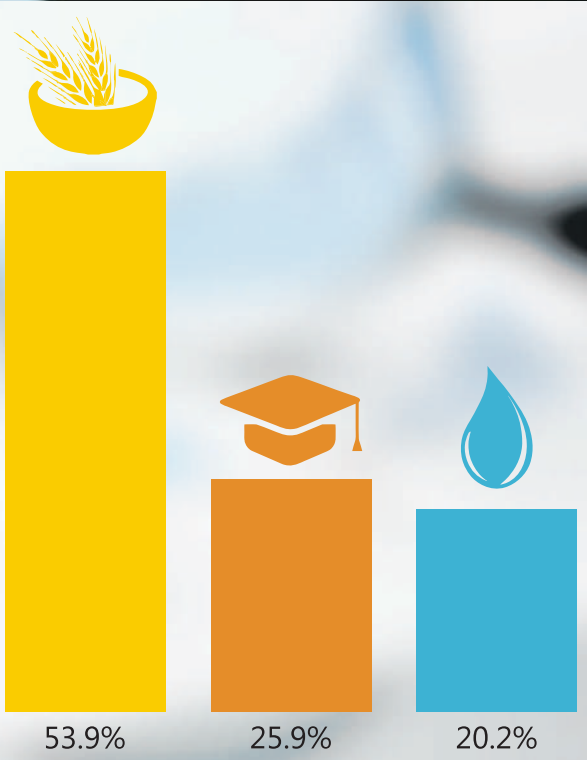
- Production and broadcasting of messages about COAR's Projects and programs.
- Productions and broadcasting of programs DRR, Literature, and poetry, Health, and Psychology, News, Education, Entertainment, Music, Economic and Social Programs, sport and Entertainment.
- Production of special cricket programs and membership of cricket board.



Financial Report

Sector-wise Fund Utilization Statement

Sector	Amount USD
Food Security and Livelihood (FSL)	3,353,405
Education	1,616,033
WASH	1,251,961
Total	6,221,399



COAR
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